Service Area	Children's services/Commissioning Team Budget Ref. EIA 1			
Head of Service	Steve Barton			
	Briefly and simply explain what budget changes are proposed.			
	VFM saving programme to move 26.0 FTE placements to lower tariffs and deliver a FTE placements.			
Budget Proposal	The total cost of children's agency placements has reduced as the result of a range of vfm initiatives including more robust placement commissioning and procurement practice. This has led to: 1. The numbers of children needing agency placements reducing (through robust preventative initiatives and additional resources being made available to increase the numbers of in-house foster carers). 2. Currently 90% of all agency placements being provided by suppliers on the Framework (a list of preferred and accredited independent providers of children's residential and foster care services). However, if a child has a specialist need (for example related to identity or disability) that cannot be met by a Framework provider other providers are approached as necessary. The needs of children with complex needs/disabilities are often not able to be managed within a family setting and therefore a residential placement is required and fully supported. There has been no change to the way in which the decision to pursue a residential placement for a child with disabilities is made. 3. The introduction of Individual Placement Tendering (IPT) which ensures that the individual needs of the child are central to the placement identification and selection process. (In IPT an individual anonymised referral is sent to all Framework providers summarising the child's needs and required outcomes. Responses suggesting carers/care packages from providers are formally evaluated to identify the placement that meets the child's needs in the most appropriate way.) 4. An increased number of children being placed in family based foster care with additional support rather than in more expensive residential placements. 5. A reduction in the unit costs of placements through improved negotiation in placement fees. 6. Increased placement choice, improved matching between the child's needs and available carers/services			
Summary of impacts	and therefore placement stability and quality. Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.	
	within the social w based/promising i	The VfM programme ensures cost-efficient use of resources so that the needs of children and young people within the social work pathway are individually assessed and met in a timely and effective way using evidence based/promising interventions.		
	The actual decision making and subsequent placement commissioning/procurement activity is on a case by case basis and uses established/statutory assessment frameworks and our own provider framework. So, for example, disabled children will each have a comprehensive assessment that takes full account of all their needs.			
	Impacts identifie	d on the following 'protected characteristics'	: All	
Key actions to reduce negative impacts	impacts?	e proposed to remove/reduce/avoid potential		
negative impacts	Not applicable. The Local Authority has a duty to ensure assessment and response to the needs of children and young people within the social work pathway is compliant with national safeguarding, quality and procurement standards.			
Age (people of all ages)	Yes	The VfM programme is concerned with ensuring best value for money for services provided by the council to meet its statutory responsibilities towards children and young people in need and/or at risk including children in its care.	The VFM programme is concerned with quality and effectiveness, as well as cost and efficiency. The programme is compliant with the national safeguarding, quality and procurement standards that underpin care planning for each child or young person.	
Disability	Yes	See above	See above	
Ethnicity/Race	Yes	See above	See above	
Gender	Yes	See above	See above	
Gender reassignment	Yes	See above	See above	

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Religion or Belief	Yes	See above	See above
Sexual Orientation	Yes	See above	See above
Child Poverty	Yes	See above	See above
Other groups relevant to this proposal	Yes	See above	See above
Cumulativa impacta	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	No		

Service Area	Sure Start	Budget Ref. EIA 2	
Head of Service	Caroline Parker		
Budget Proposal	Briefly and simply explain what budget changes are proposed. Childcare sufficiency and quality (£134k) - Move education related costs to the (£81k). Reduce running costs by providing on line information. Reduce funding from given additional DSG funding for two year olds, for voluntary providers and childca Graduate Leader Fund (£50k) - Aim to increase funding from the DSG subject to If not will reduce funding to early years childcare providers employing graduates. Family Information Service (£52k) - Reduction of one FTE post and in running are information and queries being answered on the website, no longer compile addition longer pay for Ofsted registration and insurance renewals for At Home Childcarers	m this General Fund source, re sufficiency. approval from Schools Forum. and publicity costs due to more hall lists of holiday activities, no	
Summary of impacts	Highlight the main / most significant potential impacts which will need to be removed, mitigated or avoided The changes include moving some costs (£131k) to the Dedicated Schools Grant to take account of additional funding in the DSG to pay for childcare for disadvantaged two year olds so services will not change. Other budget changes reflect efficiencies from channel shifting to providing information on line for parents and childcare providers. Home Childcarers will be asked to pay for Ofsted and insurance renewals which could lead to small increases in costs for parents. Overall the greatest disproportionate impact is likely to be on women and young children as they are the main users of the service. However the changes have been designed to have a minimal impact on services so the actual impact will be small.		
Key actions to reduce negative impacts	what actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts? This has been considered in proposing the revised budget savings above. The savings in these areas have been increased to protect services for vulnerable children, for example, those currently provided through Children's Centres. They also include using other sources of funds so that services can be maintained for 2013/14. Increased funding for free childcare for two year olds will support the most disadvantaged children and improve the sustainability of early years childcare providers in disadvantaged areas.		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.	
Age (people of all ages)	Yes	Services are primarily aimed at children under 5 and their families so any changes to services could disproportionately impact on young children. However the changes are minimal so the actual impact will be small.	Support for childcare providers will be focussed on those with the lowest quality judgements. FIS will provide targeted support to parents who need this.	
Disability	No	No disproportionate impact. Targeted services for disabled children are not being changed.	A full EIA for City Early Years and Childcare is due in December.	
Ethnicity/Race	No	Data collected as part of the Childcare Sufficiency Assessment. A slightly higher proportion of black and Asian children use Children's Centre nurseries compared to private and voluntary sector childcare. Changes are small so any impact will be minimal.	A full EIA is due as above.	
Gender	Yes	Data from the Childcare Sufficiency Assessment shows that women tend to arrange childcare for their children and are the main users of the Family Information Service. Changes are small so any impact will be minimal.	Increasing amounts of free childcare for disadvantaged two year olds will support the most disadvantaged mothers and the sustainability of childcare settings. FIS can provide additional support to parents unable to self serve. A full EIA is due as above.	
Gender reassignment	No	Information is not available on the number of this group with young children or their use of childcare. Changes are small so any impact is likely to be minimal	Include questions on the use of childcare in budget consultations with this group. A full EIA is due as above.	

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Religion or Belief	No	Changes are small so any impact is likely to be minimal	Include questions on the use of childcare in budget consultations with this group. A full EIA is due as above.
Sexual Orientation	No	Changes are small so any impact is likely to be minimal	Include questions on the use of childcare in budget consultations with this group. A full EIA is due as above.
Child Poverty	No	The reduction in affordable childcare places for school age children will impact on families claiming free schools meals	Providers will be encouraged to seek other sources of funding, for example from schools who have the Pupil Premium to support disadvantaged children. Increasing amounts of free childcare for disadvantaged two year olds will support disadvantaged families on benefits. A full EIA is due as above.
Other groups relevant to this proposal	No	No disproportionate impact as these families are targeted for additional services.	Increasing amounts of free childcare for disadvantaged two year olds will support disadvantaged families on benefits. The Family Information Service will target support on these families. A full EIA is due as above.
Cumulative impacts (proposed changes	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		
elsewhere which might worsen impacts identified above)		ant cumulative impact will be the national change y affect children and families living in poverty.	s to the benefit system which will

Service Area	Sure Start	Budget Ref. EIA 3	
Head of Service	Caroline Parker		
Budget Proposal	Briefly and simply explain what budget changes are proposed. Children's Centre Nurseries (75k) - Increase occupancy as a result of the increased funding for two year olds, review staffing structures, review fees to include higher charges for children under 3 to reflect higher staff ratios Citywide Children's Centre Costs (£22k) – Reduce contribution to management overheads. Children's Centres (239k – net reduction after additional income) - Efficiency savings in running costs based on under-spends in previous years (£160k), funding for childcare places for disadvantaged two year olds now funded from the two year old budget, no longer funding receptionists in linked site (non-designated Children's Centres), small reduction in overall CC staffing through not filling vacancies, changing the designation status of Westdene and Preston Park Children's Centres to linked sites.		
Summary of impacts	Highlight the main / most significant potential impacts which will need to be removed, mitigated or avoided The initial budget changes agreed in the 2012/13 budget paper have been amended to reduce the impact on Children's Centres and therefore reduce the negative impact on protected groups ahead of future commissioning changes. The greatest disproportionate impact is likely to be on women and young children as they are the main users of the service. However the changes have been designed to have a minimal impact on services so the overall impact will be small.		
Key actions to reduce negative impacts	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts? This has been considered in proposing the revised budget savings above. Health visitors in Children's Centres assess all children and families and target support for those with the greatest needs. Increased funding for free childcare for two year olds will support the most disadvantaged children and improve the sustainability of early years childcare in disadvantaged areas. Children's Centres identify families with children in target groups in the area and encourage them to engage with services and activities, especially those most in need of intervention and support.		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	Yes	Sure Start services are primarily aimed at children under 5 and their families so any changes to services will impact on young children. However the changes to services will be small so the impact will be very limited	Children's Centre services will continue to be targeted on children and families who need the most support in 2013/14. Increasing amounts of free childcare for disadvantaged two year olds will support the most disadvantaged two year olds. A full EIA for Children's Centres is planned for February 2013.
Disability	No	Children with disabilities are a priority group for children's centres and will continue to be supported Changes to nursery fees will not have a disproportionate impact	A full EIA is planned as above.
Ethnicity/Race	No	No impact. Children from black and minority groups are a target group for children's centres and will continue to be supported Changes to nursery fees will not have a disproportionate impact	A full EIA is planned as above.
Gender	Yes	The majority of users of Children's Centres and childcare are women so any change to services will impact on women. Children's Centres also do targeted work to support fathers and this will continue. Women often take responsibility for arranging childcare. Higher fees may deter women from using childcare and therefore prevent them from training or working.	Children's Centre services will continue to be targeted on children and families who need the most support Increasing amounts of free childcare for disadvantaged two year olds will support families on benefits A full EIA is planned as above.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Gender reassignment	No	The changes to services are small so any impact is likely to be minimal.	More information is needed on the use of Children's Centres by this group. Arrange a focus group with this group as part of the full EIA for Children's Centres Increasing amounts of free childcare for disadvantaged two year olds will support families on benefits A full EIA is planned as above.
Religion or Belief	No	The changes to services are small so any impact is not likely to be minimal.	Increasing amounts of free childcare for disadvantaged two year olds will support families on benefits A full EIA is planned as above.
Sexual Orientation	No	The changes to services are small so any impact is not likely to be minimal.	Increasing amounts of free childcare for disadvantaged two year olds will support families on benefits A full EIA is planned as above.
Child Poverty	No	No impact. Children from poorer families are a target group for Children's Centres and will continue to be supported Changes to nursery fees will not have a disproportionate impact as the poorest working families can access the childcare element of the Working Tax Credit	Increasing amounts of free childcare for disadvantaged two year olds will support families on benefits A full EIA is planned as above.
Other groups relevant to this proposal		These groups are targeted groups for Children's Centres and will continue to be supported	Increasing amounts of free childcare for disadvantaged two year olds will support families on benefits

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
			A full EIA is planned as above.
	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	The most important cumulative impact will be the national changes to the benefit system which will		s to the benefit system which will

Service Area	Youth Service			Budget Ref. EIA 4
Head of Service	Chris Parfitt	Chris Parfitt		
	Briefly and simpl	y explain what budget changes are proposed	d.	
Budget Proposal	The reduction in fu	unding of £41K for 13/14. This will be achieved t	hrough back offic	ce and efficiency savings.
	Highlight the mai	in / most significant potential impacts which	will need to be	removed, mitigated or
Summary of impacts	·	No over all impact on services. Impacts identified on the following 'protected characteristics': none		
Key actions to reduce	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?			
negative impacts	Revise / adjust back office arrangements.			
Different Groups to be included in assessment	Possible positive or negative impact on group/s? YES/NO	Describe potential impact (positive effects and negative impacts or potential barriers)	completed if re-	ding details of a full EIA to be quired/relevant) hould be directly related to the ts identified.
Age (people of all ages)	Neutral	No overall impact on services	allocation, strea	ion is made on budget amlining of support functions and as part of this process a completed
Disability	Neutral	No overall impact on services		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Ethnicity/Race	Neutral	No overall impact on services	
Gender	Neutral	No overall impact on services	
Gender reassignment	Neutral	No overall impact on services	
Religion or Belief	Neutral	No overall impact on services	
Sexual Orientation	Neutral	No overall impact on services	
Child Poverty	Neutral	No overall impact on services	
Other groups relevant to this proposal	Neutral	No overall impact on services	
	_	ve impacts identified across your service are e areas? Please explain what these might be	• •
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	The majority of bu them on young pe	dget changes across the council will have an im ople.	pact on families and directly and indirectly

Service Area	Youth Employability Service (YES)	Budget Ref. EIA 5
Head of Service	Philip Ward	
Budget Proposal	£30k savings proposed. We are confident that these savings can be met without in resources or necessitating redundancies. This will mainly be covered by reduced system. Previously this was paid entirely from the YES budget. However, the data range of services other than YES and they have agreed to contribute their share of savings will also be made on the publicity and other support budgets as required, a without any impact on the various groups.	costs for the Aspire MI abase is now used widely by a f the cost. Small additional
Summary of impacts	Highlight the main / most significant potential impacts which will need to be avoided § YES supports 16 – 18 NEET young people (16 – 24 if they have special educati § YES also supports young people in education with statements of SEN from year § Brighton & Hove City Council is responsible for transition assessments for young difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities. YES advisers contribute to this assessment through the difficulties/disabilities and the difficulties/disabilities and the difficulties and	onal needs) 10 upwards. g people with learning rawing up of Moving On plans. work with schools/colleges, ntinued support for this cohort stream young people.
Key actions to reduce negative impacts	What actions are proposed to remove/reduce/avoid potential negative impactimpacts? YES works within a non-discriminatory framework and addresses any specific issurservice. The proposed savings of £30k in 2013/14 for the Youth Employability Service will be the costs for the use and development of the Aspire database equitably among the In addition there may be some minimal impact on support for front-line services in	es of young people using the pe mostly found from sharing a various services which use it.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	publicity for engaging young people with the service and some ICT support. However the main front-line delivery of the service will not be greatly affected, with the same number of workers in post and working directly with young people aged 16-18 who are Not in Education Employment or Training (NEET) and young people with Learning Difficulties / Disabilities (LDD). Once the final decision is made on budget allocation, streamlining of support functions will take place.		
Age (people of all ages)	Yes	 § YES supports 16 – 18 NEET young people (16 – 24 if they have special educational needs) § YES also supports young people in education with statements of SEN from year 10 upwards. § There may be some minimal impact on support for front-line services in terms of a reduction in training, publicity for engaging young people with the service and some ICT support. However the main front-line delivery of the service will not be greatly affected, with the same number of workers in post and working directly with young people aged 16-18 who are Not in Education Employment or Training (NEET) and young people with Learning Difficulties / Disabilities (LDD). 	Once the final decision is made on budget allocation, streamlining of support functions will take place.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Disability	Yes	 § Brighton & Hove City Council is responsible for transition assessments for young people with learning difficulties/disabilities. YES advisers contribute to this assessment through the drawing up of Moving On plans. This is currently achieved by a team of specialist Personal Advisers (LDD) who work with schools/colleges, SENCOs and the BHCC SEN team plus other support workers. There will be continued support for this cohort from the YES advisers. § Young people with LDD/SEN are more than twice as likely to be NEET as mainstream young people. § There may be some minimal impact on support for front-line services in terms of a reduction in training, publicity for engaging young people with the service and some ICT support. However the main front-line delivery of the service will not be greatly affected, with the same number of workers in post and working directly with young people aged 16-18 who are Not in Education Employment or Training (NEET) and young people with Learning Difficulties / Disabilities (LDD). 	Once the final decision is made on budget allocation, streamlining of support functions will take place.
Ethnicity/Race	No		
Gender	No		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	No		
	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)			

riefly and simply explain what budget changes are proposed. The LA receive a grant from the government for music. This grant is to be reduced a service receives additional funding from the council. It is proposed that in 2013 is as per the 2-year savings plan put forward last year. The risks include less calliver on hub priorities, reduction in access to music services by children and you	/14 this funding is reduced by apacity within the service to
ne LA receive a grant from the government for music. This grant is to be reduced e service receives additional funding from the council. It is proposed that in 2013 i3k as per the 2-year savings plan put forward last year. The risks include less caliver on hub priorities, reduction in access to music services by children and you	/14 this funding is reduced by apacity within the service to
e service receives additional funding from the council. It is proposed that in 2013 is saying as per the 2-year savings plan put forward last year. The risks include less calliver on hub priorities, reduction in access to music services by children and you	/14 this funding is reduced by apacity within the service to
affordable for some parents. These risks will need to be carefully managed by lo come generation.	
ghlight the main / most significant potential impacts which will need to be	removed, mitigated or
Potential reduction in C&YP accessing music opportunities impacting on the delivery of the hub business plan	
pacts identified on the following 'protected characteristics': Age	
hat actions are proposed to remove/reduce/avoid potential negative impac pacts?	ts and increase positive
ctions would include reviewing fees for tuition and music groups. Exploring new p cluding fund raising and new traded models.	otential income streams
h h cli	ential reduction in C&YP accessing music opportunities impacting on the deliverance identified on the following 'protected characteristics': Age at actions are proposed to remove/reduce/avoid potential negative impactances? ons would include reviewing fees for tuition and music groups. Exploring new proposed to remove for tuition and music groups.

To use Hyperlinks press the 'Ctrl' key and right-click on the underlined link – each guidance section has a link back to the question.

Complete all three columns for each group

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age (people of all ages)	Yes	Potential impact on access to music education opportunities	Actions would include reviewing fees for tuition and music groups. Exploring new potential income streams including fund raising and new traded models.
Disability	No		
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal			
Cumulative impacts (proposed changes	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		
elsewhere which might worsen impacts identified above)	A reduction of	69K in the music grant from Arts Council Engla	nd will also need to be managed.

Service Area	Home to School Transport (£350,000) Budget Ref. EIA 7			
Head of Service	Gil Sweetenham			
	Briefly and simply explain what budget changes are proposed.			
Budget Proposal	To make a budget saving of £350k by reducing the number of children needing free transport by applying the transport policy more rigidly, enabling a reduction of subsidised bus provision. Also offer parents funding to transport their own children to school. This is in addition to the removal of discretionary denominational transport. The proposal is about changing patterns and methods of travel to ensure adherence to current policy and reduce costs in the system. The primary impact is on bus services to mainstream schools with the only reference to children with disabilities being agreed discussions with schools re independent travel for their students where appropriate and the SE7 project offering parents funding to transport their own children.			
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
	Some families will no longer receive or require free home to school transpo			
Summary of impacts	 Reduced number of children in special schools receiving free taxi transport Some children/students will need to find alternative routes for their journey to school 			
	Impacts identified on the following 'protected characteristics': age, disability			
	What actions are proposed to remove/reduce/avoid potential negative impacts?	ts and increase positive		
Key actions to reduce negative impacts	 Provide Catchment Areas that enable all children to attend a local school Work with special schools to encourage pupil independence and provide but introduction of SE7 project offering parents funding to transport their own c Provide bus journey information for each school in the admissions booklet 			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	Yes	Impact on school aged pupils as above	As above
Disability	Yes	Special school students.	As above
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No	Pupils from poorer families will continue to receive transport funding	If parents are in receipt of family income support we will fund transport home to school at the same level as other funding for Home to school transport.
Other groups relevant to this proposal			
Cumulative impacts (proposed changes	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		
elsewhere which might worsen impacts identified above)		righton& Hove bus fares lies mobility allowances	

Service Area	Adult Social Care (Commissioning & Partnerships)	Budget Ref. EIA 8		
Head of Service	Anne Hagan			
	Briefly and simply explain what budget changes are proposed.			
Budget Proposal	Review of all contracts for services as part of commissioning plans and where appropriate re-specify commet changing needs. Focus on prevention/early intervention.			
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
Summary of impacts	will be linking with other commissioners in the city to more effectively work with the voluntary sector to plan services			
	Impacts identified on the following 'protected characteristics': age, disability. What actions are proposed to remove/reduce/avoid potential negative impacts and increase p impacts?			
	The Adult Social Care Commissioning Prospectus is a new approach to funding the voluntary and community sector: The Prospectus supports the aim in Brighton and Hove to foster the development of services across to communities which promote and improve the health and well- being of people living in the City.			
Key actions to reduce negative impacts	The Prospectus approach to funding will strengthen existing arrangements, introduce new opportunities for innovation and through understanding the unique contribution of the voluntary and community sector, improve the capacity to meet emerging need.			
	Commissioners from Adult Social Care/ Public Health/Communities & Equality/ Clinical Commissioning Group will be working together to commission services and achieve more efficient use of resources			
	On going Contracts are being reviewed and discussions with providers taking place specifying contracts/contract sums to reduce possible impact where relevant	e, including tapering and re-		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	Yes		A Full EIA will need to be completed on the final commissioning plan
Disability	Yes		A Full EIA will need to be completed on the final commissioning plan
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	Yes		A Full EIA will need to be completed on the final commissioning plan
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	_	ive impacts identified across your service are areas? Please explain what these might be	ea from proposals in other departments OR

Service Area	Community Meals-Adult Social Care	Budget Ref. EIA 9		
Head of Service	Denise D'Souza			
	Briefly and simply explain what budget changes are proposed. The current Community Meals Contract ends in 2013 and we are reviewing the options for the short term ar long term delivery of this service.			
Budget Proposal	The budget proposal is to reduce the current budget by 25% linked in part to a phased and gradual reduction in the level of subsidy provided by the Council. The current meals service will also be retendered through a competitive process to reduce costs. The delivery of the meals will remain with the WRVS, thereby maintaining consistency and continuity of care but we will continue to work with the WRVS service to reduce their operating costs. The new service specification will include some local provision of food. Currently an average of 280 people use the service, the majority of whom are over 65 and one-third over 85. We are working with the 'South East 7' group to identify opportunities for joint procurement of Community meals. Alongside this we are working through the Embrace project to consider the potential for the development of other community based meals provision alongside the contracted service.			
Highlight the main / most significant potential impacts which will need to be removed, mit avoided				
Summary of impacts	The impact will affect anyone who is currently eligible for a community meal. We are working to develop a more personalised approach to providing community meals locally. The possible impacts are as follows: • More choice for people • More locally sourced foods used in meals service • Reduced subsidy may lead to some people not using the service • Possible reduced quality of meals • Possible less reliable service • Potential loss of the 'Safe and well' check for vulnerable people • Possible reduced availability for meals which meet specific dietary/ethnic or religious requirements.			
	Impacts identified on the following 'protected characteristics': age, disability	y, ethnicity, religion/belief		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?		
Key actions to reduce negative impacts	We will ensure the tendering process includes evaluation of quality and price for the community meals service. We will include the 'Safe and well' check as a key requirement in the service spec. it will also need to specify a requirement to meet the diverse needs of the service users e.g. dietary requirements, ethnic/religious requirements etc. We will ensure that meals procured continue to meet the requirements outlined by the 'National Association of Care Catering'. The reduction in subsidy will be phased in very gradually over a period of years. We will continue to maintain a Community Meals service to vulnerable people who want the service whilst working with the local market to develop other options and more choices such as: Locally sourced meals Increased choice More personalised approach Improved signposting / information		
Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age (people of all ages)	Yes	The highest proportion of people using the service are over 75 years old and likely to be frail and isolated.	Continue to provide a community meals service to vulnerable people who need a hot meal delivered to their home by retendering the service.
Disability	Yes	Impact on choice available to meet dietary needs e.g. diabetes, swallowing conditions etc.	Include dietary requirements within the service spec to meet the needs of people with disabilities.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Ethnicity	Yes	Impact on choice available to meet diverse needs e.g. Halal, kosher, vegetarian etc.	Include requirements within the service spec to meet the needs of people of various ethnic origins.
Gender	No		
Gender reassignment	No		
Religion or Belief	Yes	Impact on choice available to meet religious needs e.g. Halal, kosher etc.	Include requirements within the service spec to meet the religious needs of people.
Sexual Orientation	No		
Child Poverty	N/a		
Other groups relevant to this proposal	Yes	Carers - a reduced service may impact on Carers who use the service for their cared-for person. The service provides a carer relief type role and the reassurance of a safe and well check.	Continue to make the traditional type service available including the safe and well check whilst developing more choice within the local market including improved access to information.
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	 Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be Yes. Loss of the Community Meals service could potentially require increased intervention from Home care services which could also impact on the Community Care budget. Overall there may be a higher occurrence of referrals into Adult social care or health services. Loss of the 'Safe and well' check could result in loss of opportunity of early intervention and therefore more complex crisis intervention required. Actions: We will ensure the tendering process includes evaluation of quality and price for the community meals service. 		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	 We will include the 'Safe and well' check as a key requirement in the service spec. it will also need to specify a requirement to meet the diverse needs of the service users e.g. dietary requirements, ethnic/religious requirements etc. We will ensure that meals procured continue to meet the requirements outlined by the 'National Association of Care Catering'. We will complete a full EIA to comprehensively scope out the impacts outlined above. 		

Service Area	Adult Social Care – Extra Care Housing	Budget Ref. EIA 10		
Head of Service	Denise D'Souza			
	Briefly and simply explain what budget changes are proposed.			
Budget Proposal	Adult Social Care and Housing will jointly commission services to deliver extra care need in the city. This will include Identifying and promoting cost effective alternative quality sheltered housing, the development of extra care housing, Shared Lives an	es including the use of good		
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
Summary of impacts	Extra care housing allows vulnerable adults to live healthy independent lives and a also achieves better value for money through increasing prevention services and costs, including a reduction in the number of the number of people placed in reside The further roll out of Extra Care options are seen to offer significant opportunities. The ability to free up family housing	reducing overall intervention ential care s including:		
	 Housing that can be built at a higher density using relatively small urban sites Schemes that are heavily advocated by their users The ability for some people to retain their housing equity 			
	Impacts identified on the following 'protected characteristics': age.			
	What actions are proposed to remove/reduce/avoid potential negative impacts?	ts and increase positive		
Key actions to reduce negative impacts	The commissioning of alternative forms of accommodation will involve consultation. The eligibility criteria for adult social care services has not changed: those people viservices will continue to receive them. Adult Social Care will continue to meet assessed way possible. The development of any alternative housing project will ensure that the assessed, and met as appropriate.	who are assessed as needing essed need in the most efficient		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age (people of all ages)	Yes	It is estimated that by 2030 an additional 2, 400 people aged 85 and over will be living in the City (35% increase By 2030 11,000 people will be aged over 75 years and living alone in the City Of those aged 85years and over it is thought that up to 75% will be experiencing a life limiting illness which in turn is likely to impact on the proportion of people able to maintain living in their own homes. Over half the older people in Brighton and Hove live in the 40% most deprived areas for older people in England Given all of the above, it is important that commissioners plan for services that meet the needs of an ageing population in the city.	Full EIA to be completed when specific proposals are agreed
Disability		Any proposed developments in extra care housing will include a careful consideration of the needs of disabled people.	
Ethnicity/Race		Engagement with stakeholders on any proposed developments will ensure that services will reflect the needs of people from BME communities.	
Gender		Engagement with stakeholders on any proposed developments will ensure that the needs of both men and women are considered in the development of services.	
Gender reassignment		Stakeholder involvement will ensure that the views of these groups are fully considered.	

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Religion or Belief		The care provider in any extra care housing facility that may be developed would ensure that tenants had access to community based activities and this includes faith and religious groups.	
Sexual Orientation		Stakeholder involvement will ensure that the views of these groups are fully considered.	
Child Poverty		N/A	
Other groups relevant to this proposal	Yes	The development of extra care housing in the city will ensure the needs of more vulnerable people have their housing needs met in a more appropriate way. This in turn supports the needs of carers. Any planned changes need to be carefully planned to ensure that the needs of carers continue to be met.	
		ive impacts identified across your service are ce areas? Please explain what these might be	
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)			

Service Area	Learning Disabili	ties Accommodation		Budget Ref. EIA 11
Head of Service	Karin Divall			
Dudget Dropped		y explain what budget changes are proposed		an 2012/13 and 2013/14 set
Budget Proposal	out last year) inclu of the budgetary c	iding the closure of two group homes and increa hanges: a full EIA has been produced and report decision making process for committee member	sed capacity of lated to Adult Care	arger homes. This is year two
	Highlight the mai	in / most significant potential impacts which	will need to be ı	removed, mitigated or
Summary of impacts	Five service users with learning disabilities will need to move from their existing homes. Other service users may have new people moving into their group homes. Some service users may move on to more independent living. Impacts identified on the following 'protected characteristics': disability.			-
	What actions are impacts?	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive		
Key actions to reduce negative impacts	Individual transition plans will be developed with individuals, their families and staff where people will need to move home. Compatibility assessments will be completed before any new service users move into new homes.			
Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	to be comple Note: Actions	eluding details of a full EIA ted if required/relevant) s should be directly related al impacts identified.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	No		
Disability	Yes	Full consultation and EIA have been completed. All service users have a learning disability. The service will focus on people with more complex needs including young people coming through transition and will provide more homes in the City for this service-user group.	Full EIA has been completed. There will be an impact on five people who will need to move as two homes which are unsuitable for further development are closed. Some service users will have the opportunity to live more independently in the community. The proposals will make better use of our buildings to provide a sustainable service going forward.
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal Cumulative impacts	Are any cumulat	ive impacts identified across your service are	ea from proposals in other departments OR
(proposed changes	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
elsewhere which might worsen impacts identified above)			

Service Area	Adult Social Care Assessment Community Care Budget	Budget Ref. EIA12	
Head of Service	Brian Doughty		
	Briefly and simply explain what budget changes are proposed.		
Reducing the need for Long Term Residential Care/Intensive packages of care by increasing focus on reablement activities, short term interventions, prevention, assistive technology, improving short-term so maximising sources of funding /income.			
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or	
Summary of impacts	Aim is to continually promote independence for all service users, but needs to avoid pressure from health services to place people in long term care situations. This is a continuation of the successful budget strategy adopted by Assessment Services, over the last two years, making significant savings, as well as continuing to meet the needs of people who fall within the agreed eligibility criteria for Community Care services. The eligibility criteria have not been changed and we will continue to meet assessed need in the most efficient way possible. Impacts identified on the following 'protected characteristics': all – positive impact		
	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?		
Key actions to reduce negative impacts	Focus upon speed of response to customer need will mitigate pressure from elsewhere in the system. In order to support the focus on reablement and short term support activities etc as outlined above, we are currently undergoing a restructure in our Assessment teams within Adult Social Care. These changes are part of the programme of modernisation of our services that began over three years ago. The proposals are designed to support the delivery of further choice and control to our service users (personalisation) and to ensure that we can continue to meet increased demand and expectations in a challenging financial climate. These changes are designed to streamline the customer journey making it easier for service users and their families to access and work with services. These changes will be implemented in November, 2012. Essentially, there will be internal moves within Adult Social Care but for the majority of the staff this will mean minimal change of role or function.		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	 Some of the benefits of the proposed changes include An increase in qualified staff at the point of Access and increased provision of reablement and equipment at Access Point to support service users to maintain independence in the community. Shared Duty across the assessment functions will help avoid duplication and improve the customer experience with a more streamlined customer journey across the service. 		
Age (people of all ages)	YES	Positive. Increased independence enabling older people to remain in their own homes and communities for longer.	Reshape Adult Assessment teams in order to improve processes and systems to support the customer journey. We are also reviewing our assessment documentation to ensure that we capture the outcomes that our service users wish to achieve. This includes improving how we capture information on Telecare equipment and the outcomes such equipment will provide for individuals.
Disability	Yes	Positive. Increased independence, better consistent response service.	Promote assistive technology to support people to remain independent in the community for longer. A Telecare steering Group meets regularly and a new Telecare Project officer is now in post to co-ordinate promotion of the service. A full EIA is in the scoping stage. We will also improve the information available across our services including a review of the Adult Social Care content of our website-a new Information Project officer has also been recruited to oversee this work and ensure that our information is accessible to all users.
Ethnicity/Race	Yes	Positive. Consistent response	As above.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.	
Gender	Yes	Positive. Consistent response	As above.	
Gender reassignment	Yes	Positive. Consistent response	As above.	
Religion or Belief	Yes	Positive. Consistent response	As above.	
Sexual Orientation	Yes	Positive. Consistent response	As above.	
Child Poverty	No	n/a	n/a	
Other groups relevant to this proposal	Yes. Carers	Positive. Carers are entitled to a social care assessment in their own right with associated services to meet their needs as a carer	Through our new Long term Conditions team of Carer support workers we will continue to promote the needs of Carers and increase the support/services and information available to all Carers in the city.	
		cumulative impacts identified across your service area from proposals in other departments OR her service areas? Please explain what these might be		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Customer need wi	ill continue to be assessed and managed on a capond in a timely manner following restructure. For sessment, along with the continued roll out of selections.	ase by case basis. The service will be in a Focus upon giving timely, full information and	

Service Area	Adult Social Care - Telecare	Budget Ref. EIA 13		
Head of Service	Anne Hagan			
	Briefly and simply explain what budget changes are proposed.			
Budget Proposal	To commission, develop and extend the use of Telecare services such as personal the home that enable people to remain safe and independent in their own home for ensures that, should an event occur, the information is acted upon immediately an response put in train. Telecare offers individuals, their families and carers, security services that enable people to stay independent in their own home for as long as proforms of Telecare is a personal alarm.	or longer. 24 hour monitoring of the most appropriate and peace of mind, through		
	There is a small monthly standard charge. For service users on with low incomes there can be financial support but there is currently a waiting list for this.			
	A Project which started in October will seek to work in partnership with operational services and key stakeholders to build on work already in progress to ensure the effective use of Telecare which can maximise independent living for service users, help manage potential risks and reduce early admission to residential, hospital and home care. The project will also seek to support the Carers community.			
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
Summary of impacts	As described above the project will seek to positively impact service users (and the those with a physical disability, learning disability or mental health need.	eir carers) of an older age or		
	Impacts identified on the following 'protected characteristics': age, disability,	ethnicity, religion/belief.		
	What actions are proposed to remove/reduce/avoid potential negative impacts?	ts and increase positive		
Key actions to reduce negative impacts	Everyone who is eligible for a service will continue to receive one: Telecare is part successful budget strategy adopted by Assessment Services over the last two year not been changed and Adult Social Care will continue to meet assessed need in the this includes the use of assistive technology supporting people in their homes.	ars. The eligibility criteria has he most efficient way possible		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.		
	they receive. The project will ta service users, adv	rom staff, they will continue to receive a service. Assistive Technology may supplement the care ake inclusive approach to developing services and will engage with key stakeholders including dvocates, community groups and staff. ing plan will require a full EIA.			
Age (people of all ages)	Yes	The most common users of Telecare are those of an older age; positive impacts can be enabling of independent living, management of risks and avoidance of early admission to residential, hospital and home care. If Telecare is inappropriately used it could lead to social isolation through lack of human contact. Telecare should not be seen as replacing human interaction. To mitigate this Care Manager would carry out an assessment to ensure that the appropriate equipment is installed and if there are other social care needs, then there would be links made to relevant services/assessment. In addition, Telecare often complements other types of support such as home care or day centre facilities.	A Full EIA, including consultation, will need to be completed on the final commissioning plan.		
Disability	Yes	Many users of Telecare have a disability. Telecare (and assistive technology) can improve functional and mental health capacity.	A Full EIA, including consultation, will need to be completed on the final commissioning plan.		
Ethnicity/Race	Yes	Potential language and cultural barriers will need to be considered in promoting Telecare and engaging with communities.	A Full EIA, including consultation, will need to be completed on the final commissioning plan.		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.	
Gender	No			
Gender reassignment	No			
Religion or Belief	Yes	Some religious communities have different approaches to caring for their family and communities. Technology may be viewed differently by some community groups.	A Full EIA, including consultation, will need to be completed on the final commissioning plan.	
Sexual Orientation	No			
Child Poverty	No			
Other groups relevant to this proposal	Yes	There are many potential positive impacts for carers through Telecare which can provide the carer with a respite from caring requirements and enable reassure and management of risk.	A Full EIA, including consultation, will need to be completed on the final commissioning plan.	
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be A Full EIA, including consultation, will need to be completed on the final commissioning plan.			

Service Area	Home Care			Budget Ref. EIA 14	
Head of Service	Denise De Souza				
Budget Proposal	£170k savings are of the new home of the 12012 are	Briefly and simply explain what budget changes are proposed. £170k savings are proposed for this budget. These savings should be achieved as a result of the implementation of the new home care contract following the retender process that happened in 2012. The new contract started on 4 June 2012 and included a restructuring of the rates system and a requirement to use the Council's chosen Electronic Care Monitoring System (ECMS).			
Summary of impacts	The most significa who are eligible fo reduction in capac	Highlight the main / most significant potential impacts which will need to be removed, mitigated or avoided The most significant potential impacts are around reduced quality of home care provision to all vulnerable people who are eligible for this service due to potential loss of suitably trained staff to deliver the service and possible reduction in capacity within the home care market. Impacts identified on the following 'protected characteristics': age			
Key actions to reduce negative impacts	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts? The new contract includes a more personalised approach to care provision, includes a number of requirements within the specification to increase positive impacts, reduce inequalities and improve value for money. Implementation of the new service is being reviewed to monitor the impact of the changes resulting from the new contract. This report will identify any actions that may be necessary to further reduce negative impacts and is due to be completed in December 2012. A full EIA will also be completed following this review.				
Complete all three columns for each group					
Age	Yes	The impact of the new contract will affect every person in need of a home care service	Regular perforn	nance monitoring includes	

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		across all the equality strands. The largest group in receipt of home care is older people. Positive impacts include • the new contract has a strong emphasis on providing personalised services with more flexibility and the home care rates were revised to remove barriers to flexible care provision. • Introduction of the ECMS system enables care provision to be monitored without the need for signing time sheets and provides more clarity for service users about the invoicing process. Negative impacts include • changes to care rates may have an impact upon staff recruitment and retention rates in the local home care market potentially leading to a loss of capacity and /or a loss of continuity for service users	information about staff turnover, and regular monitoring on take up of work and provision of hours to measure the capacity within the local market . The requirement to use ECMS will ensure effective monitoring of the service through the provision of accurate data about care delivery including levels of continuity. The review of the implementation of the new contract will include analysis of the impact of the new rates structure and will make any recommendations necessary to maintain capacity within the market. A full EIA will be completed following the review.
Disability	No		
Ethnicity/Race	No		
Gender	No		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	No		
Cumulative impacts	_	ve impacts identified across your service are ce areas? Please explain what these might be	

Service Area	Adult Social Care	Budget Ref. EIA 15		
Head of Service	Denise D'Souza			
	Briefly and simply explain what budget changes are proposed.			
Budget Proposal	To review Day Activities for all service user groups in Adult Social Care to ensure play options model which provides personalised support for them and their carers.	people have a modern, flexible		
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
Summary of impacts	The Day Activities Review will seek to positively impact on all service users (and their carers) including older people, those with a physical disability, learning disability or mental health need. The Review may result in some people receiving their day services in a different way. The Review however will have a positive equalities impact by promoting access to activities that are relevant and appropriate to meet the needs of individuals. Impacts identified on the following 'protected characteristics': all – positive effect, disability may also have a potentially negative impact.			
	What actions are proposed to remove/reduce/avoid potential negative impacts?	ts and increase positive		
Key actions to reduce negative impacts	The Day Activities Review will involve carrying out detailed work with services users, advocates, carers and providers in the co-design and modelling of services to realise the vision for day activities for the future. A full EIA will be completed when there is greater clarity on the vision for day services will realised.			
	Commissioners and managers will ensure that services users who require a service will continue to receive one. Work will be undertaken with service users and their carers to ensure that any transition into alternative services will be sensitively managed. Some service users may have their needs best met in community based services: these services will have to be carefully planned to ensure service users and their carers have adequate on going support. Some service users living in residential care may have their needs best met in their care home: work will be undertaken with providers to ensure service users receive the level of activity they need.			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	Positive	A greater range of activities will be available to older people though best use of community based activities People with learning disabilities are living longer and this will give a more appropriate range of services for this group.	Full EIA to be completed
Disability	Positive/negative	There will be a focus on reducing social isolation and providing support services to help people remain at home People with a disability will have access to information and advice through the embrace model People with a learning disability will have access to community based activities/ volunteering and employment. The day activities review concentrates on services for people with a learning disability. Some people have been attending day for some years and may find any change in services difficult. No specific changes have been planned at present.	Full EIA to be completed
Ethnicity/Race	Positive	There are no specific BME services, but consultation and involvement of stakeholders will ensure that services will reflect the needs of BME communities People from BME communities may be more attracted to attending local community based activities as opposed to day centres where this is appropriate.	Full EIA to be completed

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Gender	Positive	Engagement with stakeholders will ensure that the needs of both men and women are considered in the development of services Activities in day services are targeted to include both sexes (e.g. old spice cooking activities for men)	Full EIA to be completed
Gender reassignment	Positive	There are no specific gender reassignment services but stakeholder involvement will ensure that the views of these groups are fully considered. People from gender reassigned communities may be more attracted to attending local community based activities as opposed to day centres where this is appropriate.	Full EIA to be completed
Religion or Belief	Positive	The plan for day services links with the Embrace initiative – this is seeking to increase the accessibility of information about faith groups in the city. The plan for day services promotes community based activities and this includes faith and religious groups.	Full EIA to be completed
Sexual Orientation	Positive	There are no specific lesbian and gay services but stakeholder involvement will ensure that the views of these groups are fully considered. Lesbian and gay people may be more attracted to attending local community based activities as opposed to day centres where appropriate.	Full EIA to be completed

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Child Poverty		N/A	
Other groups relevant to this proposal	Positive/ Negative	As a large percentage of people attending day services for carer relief, careful consideration will be made concerning the needs of carers in the review of day activities. As some people have been attending day services for some years, any change may be difficult. Any planned changes need to be carefully planned to ensure that the needs of carers continue to be met.	Full EIA to be completed
	_	ive impacts identified across your service are ce areas? Please explain what these might be	• •
Cumulative impacts			

Service Area	Adult Social Card		Budget Ref. EIA 16				
Head of Service	Karin Divall	Karin Divall					
Budget Proposal		ly explain what budget changes are proposed					
	To identify alterna	tive models for service delivery for elements of F	Provider Services	S.			
	Highlight the ma avoided	in / most significant potential impacts which	will need to be	removed, mitigated or			
Summary of impacts	The preferred model of future service delivery is not yet known. As with Learning Development Accommodation (EIA no. 11) a full EIA will be used to understand the impact of different options and models and will inform the decision making process at committee.						
	Impacts identified on the following 'protected characteristics': age, disability.						
Key actions to reduce	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?						
negative impacts	As we develop the options for future service delivery models we will consider the equalities impacts including producing an EIA to use as a basis for carrying out stakeholder consultation.						
Complete all three colu	Complete all three columns for each group						
Age	Yes	Provider Services deliver services for older people. Until the preferred model has been decided it is not possible to say whether there will be positive or negative impacts on older people	Full EIA will be	required			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Disability	Yes	Provider Services includes service users with a learning disability. Until the preferred model has been decided it is not possible to say whether there will be positive or negative impacts on people with a learning disability	
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	Yes	Carers rely on many of the services we provide including day services, respite etc.	
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)		ive impacts identified across your service are ce areas? Please explain what these might be	

Service Area	Hous	Housing Commissioner Unit Budget Ref. EIA 1							
Lead Commissioner	Juga	Jugal Sharma							
	Bud	get Savings Proposal 2013/1	4						
		Service	Saving Description		£'000 2013/14				
	1	Supporting People	The Housing Related Support Services (Com 2011-2015 (approved at Housing Cabinet in delivers a 12% saving over 4 years. The 3% of for 2013/14 are incorporated into current 4-years at minimal risks	January 2011) efficiency savings	494				
Rudget Proposal	2	2 Preventing Homelessness Efficiency savings			19				
Budget Proposal	3	Temporary Accommodation	Switch from Bed & Breakfast (B&B) to long le accommodation	ased temporary	150				
			Income to offset costs from HMO Licensing in with high concentrations of HMO (agreed Hou June 2012)		250				
	Impacts of other departments savings proposals 2013/14 (see Cumulative Impacts below)								
	5	Private Sector Housing Renewal & Disabled Facilities Grants	Loss of capital funding for private sector rene up funding for Disabled Facilities Grants prev renewal funding then BHCC capital funding for	iously housing .	1,500				

Possible positive or negative impact on group/s?		effects and ne	gative impacts or	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.	
Bud	Budget Savings Proposal 2013/14				
	5	Service		Impact	
1	Supporting People: Commissioning Plan 2011/15: Year 3 Savings		No significant disproportionate impacts from Year 3 savings alone. 3 rd year of 4 year programme. Main decommissioning in first 2 years to generate savings in years 3 and 4		
2	Homeless Prevention: Efficiency savings		No impact		
3	Temporary Accommodation: Switch from B&B to long leased temporary accommodation		No disproportionate negative impacts identified. Generally positive impacts as it means up to 100 additional homeless households will be housed in longer leased accommodation rather than unsuitable B&B		
4	Private Sector Housing:			e impacts identified. Generally positive impacts ising quality, improve management of private community cohesion	
Impa	acts of othe	r departments sa	vings proposals 2013/14 (se	ee Cumulative Impacts below)	
5	Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding		 Significant disproportionate impacts to: Older People, Vulnerable Children, Women, Transsexuals, BME all more likely to live in non-decent housing requiring improvements Those with Disabilities due to fewer DFGs being carried out leading to longer waiting lists and increased cost for alternative care packages and support Carers as there will be fewer adaptations and longer waiting times for those they are caring for 		
	posi nega impa grou YES Bud 1 2 3 Impa	positive or negative impact on group/s? YES/NO Budget Savings Supporting Commission 2011/15: Yes and Efficiency supporting Accommon from B&B to temporary and Private Search HMO Licent neighbourh Impacts of othe Private Search Renewal & Facilities Compital functions	positive or negative impact on group/s? YES/NO Budget Savings Proposal 2013/1 Service Supporting People: Commissioning Plan 2011/15: Year 3 Savings Homeless Prevention: Efficiency savings Temporary Accommodation: Switch from B&B to long leased temporary accommodation Private Sector Housing: HMO Licensing in targeted neighbourhoods Impacts of other departments sa Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding	positive or negative impact on group/s? YES/NO Budget Savings Proposal 2013/14 Service Supporting People: 1 Commissioning Plan 2011/15: Year 3 Savings avings in years 3 and 4 Private Sector Housing: 4 HMO Licensing in targeted neighbourhoods Private Sector Housing: 5 Renewal & Disabled Facilities Grants: loss of capital funding Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Describe potential impact (positive effects and negative impacts or potential barriers) No significant disproportionate of 4 year programme. Main savings in years 3 and 4 No impact No disproportionate negative as it means up to 100 additionate legative as the aim is to improve four sector homes and improve of the color of the departments savings proposals 2013/14 (sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Describe potential impact (positive effects and negative impacts or potential barriers) No significant disproportionate negative as it means up to 100 additionate negative as the aim is to improve four as the aim is	

Different Groups to be included in assessment	Possible positive or negative impact on group/s?		•	ntial impact (positive ative impacts or	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	Bud	get Savings	Proposal 2013/14		
			Service	Act	ion to Reduce Impact
	1	Supporting People: Commissioning Plan 2011/15: Year 3 Savings		Commissioning Plan 2011/	ment was completed in relation to the SP 15. Action from this has been in progress with ut 2012 to help mitigate the main negative
	2	Homeless Prevention: Efficiency savings		None applicable	
Key actions to reduce	3	Temporary Accommodation: Switch from B&B to long leased temporary accommodation Private Sector Housing: HMO Licensing in targeted neighbourhoods			being developed to support the procurement An EIA will accompany the Agreement as part
negative impacts	4				nt completed as part of HMO Licensing project as part of project approval by Housing
	Impa	Impacts of other departments savings proposals 2013/14 (see Cumulative Impacts below)			
		Service		Act	ion to Reduce Impact
	5	Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding		2012/13 the authority used Homes Bonus to fund a Priv	nment funded housing renewal assistance, in prudential borrowing supported by the New vate Sector Renewal Programme and top up nding. A full EIA will be required if the ced.
		1		1	

Age 4. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding The end of private sector renewal funding and subsequent assistance is likely to disproportionately negatively impact on older people due to related health impacts of poor housing on health for older residents and children. Assistance will be available to less residents as often eligibility criteria for national scheme vs. local heating grants. Note: Warm Front and CERT & CESP funded energy efficiency schemes will end before the next financial year, Green Deal & ECO are unlikely to offer the same levels of assistance in the short to medium term 6. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Refer residents to other support i.e. ASC, NHS, CYPT, Warm Front scheme, check a trade scheme Enforcement action as appropriate Following the end of government funded housing renewal assistance, in 2012/13 the authority used prudential borrowing supported by the New Homes Bonus to fund a Private Sector Renewal Programme and top up	Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Adaptations clients (2010/11 analysis): • 70% of clients 65+ • 10% 55-64 • 11% 45-54 Disabled Facilities Grant funding. A full EIA will be required if the programme funding is reduced or unavailable.	Age	YES	Disabled Facilities Grants: loss of capital funding The end of private sector renewal funding and subsequent assistance is likely to disproportionately negatively impact on older people due to related health impacts of poor housing on health for older residents and children. Assistance will be available to less residents as often eligibility criteria for national schemes is less generous i.e. Warm Front national scheme vs. local heating grants. Note: Warm Front and CERT & CESP funded energy efficiency schemes will end before the next financial year, Green Deal & ECO are unlikely to offer the same levels of assistance in the short to medium term Adaptations clients (2010/11 analysis): 70% of clients 65+ 10% 55-64	Disabled Facilities Grants: loss of capital funding Refer residents to other support i.e. ASC, NHS, CYPT, Warm Front scheme, check a trade scheme Enforcement action as appropriate Following the end of government funded housing renewal assistance, in 2012/13 the authority used prudential borrowing supported by the New Homes Bonus to fund a Private Sector Renewal Programme and top up Disabled Facilities Grant funding. A full EIA will be required if the programme funding is

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Disability	YES	 5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Less DFG related grants and subsequently adaptations will be carried out reducing opportunities for people to stay in their own homes. No local energy efficiency and handyperson assistance available to those with a disability Adaptations: 155 DFG grants completed (2011/12) 556 adaptations (2011/12) Waiting for assessment: 39 (Sept 2012) Cases in assessment: 101 (Sept 2012) 	 5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Refer residents to other support i.e. ASC, NHS, CYPT, check a trade scheme Enforcement action as appropriate Following the end of government funded housing renewal assistance, in 2012/13 the authority used prudential borrowing supported by the New Homes Bonus to fund a Private Sector Renewal Programme and top up Disabled Facilities Grant funding. A full EIA will be required if the programme funding is reduced.
Ethnicity/Race	YES	 5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding The latest English HCS shows that people from ethnic minority backgrounds were on average more likely to live homes in serious disrepair or with serious condensation and mould problems. Adaptations clients (2010/11 analysis): 88% White British 12% BME of which Irish 5%, Mixed White Black 2%, Caribbean, 2% Bangladeshi, Mixed other 2%, White other 1%, Mixed White African 1%, Not stated 1% 	 5 Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Refer residents to other support i.e. ASC, NHS, CYPT, check a trade scheme Enforcement action as appropriate Following the end of government funded housing renewal assistance, in 2012/13 the authority used prudential borrowing supported by the New Homes Bonus to fund a Private Sector Renewal Programme and top up Disabled Facilities Grant funding. A full EIA will be required if the programme funding is reduced.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Gender	YES	 5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding The end of private sector renewal funding and subsequent assistance is likely to disproportionately impact on women due to their longer life expectancy and the related health impacts of poor housing on health for older residents Adaptations clients (2010/11 analysis): 64% women 36% men 	5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Refer residents to other support i.e. ASC, NHS, CYPT, check a trade scheme Enforcement action as appropriate Following the end of government funded housing renewal assistance, in 2012/13 the authority used prudential borrowing supported by the New Homes Bonus to fund a Private Sector Renewal Programme and top up Disabled Facilities Grant funding. A full EIA will be required if the programme funding is reduced.
Gender reassignment	YES	 5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding 'Count me in Too' identified that transsexuals are often vulnerable with poor health and subsequently more likely to live in non-decent housing Adaptations clients (2010/11 analysis): 0% transgender 	 5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Refer residents to other support i.e. ASC, NHS, CYPT check a trade scheme Enforcement action as appropriate Following the end of government funded housing renewal assistance, in 2012/13 the authority used prudential borrowing supported by the New Homes Bonus to fund a Private Sector Renewal Programme and top up Disabled Facilities Grant funding. A full EIA will be required if the programme funding is reduced.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Religion or Belief	NO	None identified	Not applicable
Sexual Orientation	NO	None identified Adaptations clients (2010/11 analysis): • 85% heterosexual • 2% gay • 1% lesbian • 12% not stated/not known	Not applicable
Child Poverty	YES	5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Vulnerable households with children were more likely to live in non-decent homes than their non-vulnerable counterparts, but particularly those privately renting their accommodation	5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Refer residents to other support i.e. ASC, NHS, CYPT, check a trade scheme Enforcement action as appropriate Following the end of government funded housing renewal assistance, in 2012/13 the authority used prudential borrowing supported by the New Homes Bonus to fund a Private Sector Renewal Programme and top up Disabled Facilities Grant funding. A full EIA will be required if the programme funding is reduced.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Other groups relevant to this proposal	YES	5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding The end of private sector renewal funding and subsequent assistance is likely to disproportionately impact on these groups, particularly Carers	5. Private Sector Housing Renewal & Disabled Facilities Grants: loss of capital funding Refer residents to other support i.e. ASC, NHS, CYPT, check a trade scheme Enforcement action as appropriate Following the end of government funded housing renewal assistance, in 2012/13 the authority used prudential borrowing supported by the New Homes Bonus to fund a Private Sector Renewal Programme and top up Disabled Facilities Grant funding. A full EIA will be required if the programme funding is reduced.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Housing qualit and poor energy decent with the in the private sthat on the ind Super Output A Whilst the Government in 2013/14. Cand • Older Peophousing red • Those with • Carers as following the aborrowing supplicabled Facility Supporting Peophousing Peophousing Peophousing Supplicabled Facility Supporting Peophousing Peophousing Supplicabled Facility Supporting Peophousing Peophousing Supplication of Supporting Peophousing Peopho	r Housing Renewal & Disabled Facilities Grandy is known to have a major impact on health participation of the city's housing stock (relevant majority (92%) being in the private sector. It is ector are living in non-decent accommodation. To our living environment sub domain (housing quant Areas are in the bottom 20% nationally with more remment has deleted funding for private sector reconstruction of this programme will have significant of the collection of this programme will have significant of the collection of this programme will have significant of the collection of the programme will have significant of the collection of the programme will have significant of the collection of the programme will have significant of the collection of the programme that the collection of the collection of the programment of the collection of the programment funded housing renewal assistant of the collection of government funded housing renewal assistant of the collection of government funded housing renewal assistant of government funded housing renewal ass	ticularly around issues such as damp, disrepair up to 40,000 homes) is considered to be non-In addition, 42.5% of all vulnerable households. The Index of Multiple Deprivation 2010 shows lity), almost half (48%) of the city's Lower e than 1 in 4 in the bottom 10%. The enewal work the Council has supported a mowever there is no funding available from lisproportionate impacts to: The enewal more likely to live in non-decent with leading to longer waiting lists grade times for those they are caring for estance, in 2012/13 the authority used prudential the Sector Renewal Programme and top up the programme funding is reduced. The with ASC & Health is the needs of mental health clients to tiered service not being made available this lity and has had a negative impact by reducing the estance of the service in 2013/14) and funding ends in 2014/15. This is sures and loss of service

Service Area	Housing & Social Inclusion (Housing Revenue Account) Budget Ref. El				
Head of Service	Nick Hibberd				
	Briefly and simply explain what budget changes are proposed.				
	Commissioning Approach: The Housing Revenue Account is a ring fenced account which covers the modern council owned stock. The commissioning framework of the HRA aims to refunit costs to enable re-investment in services to tackle inequality and impro	duce management and maintenance			
	Budget Proposal 1. Rent Increase Increases in rent charges are calculated in accordance with the Governments rent restructuring guidelines. Local Authorities use the September 2012 Retail Price Index of 2.6% plus 0.5% for setting rent inflationary increases This results in an average rent increase of 4.26% for Brighton & Hove. This is the equivalent to an increase of £3.24 per week, increasing the average rent to £79.29.				
Budget Proposal	Budget Proposal 2. Service Charges To increase six of our service charges in line with contractual inflationary in will remain at 2011/12 levels.	creases. Four other service charges			
	Budget Proposal 3. Savings from reduction in housing repairs and market and the Efficiency savings from the Mears Partnership Contract (300k) - Saving from a reduction in the cost of the Gas servicing contract (70k)	aintenance costs			
	Budget Proposal 4. Savings from reduction in housing management u - Savings from accommodation, customer access and workstyles review of - Administrative savings in running costs, supplies and services (141k) - Reduction in the management of HRA temporary accommodation properti	the housing service (130k)			
	Budget Proposal 5: Re-investment of savings in tackling inequality and estate regeneration - Investment in services which promote financial inclusion - Increased investment in adaptations				
	- Continuation of programme to tackle overcrowding through loft conversion - Investment in building new housing	n and extensions			
Summary of impacts	Highlight the main / most significant potential impacts which will need	I to be removed, mitigated or			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	An increase in re income to invest the Government' occupancy rules, fixed/low income	al 1. Rent Increase Ints (calculated in accordance with the Government in homes and services for council housing residus Welfare Reform Act changes to housing bene could lead to financial difficulty for those housed. This may result in loss of income to the Council of rent arrears and supporting tenants to down	lents. An increase in rents in conjunction with fit entitlement from April 2013, such as the under holds affected and those households on a cill through rent arrears, and costs associated
	Service charges	al 2. Service Charges fund services that benefit council housing reside ng in specific types of properties i.e. flats and sl	ents. An increase in service charges will affect neltered housing schemes and those households

on fixed/low incomes.

Budget Proposal 3. Savings from reduction in housing repairs and maintenance costs It is not anticipated that the efficiency savings identified will affect council housing residents.

Budget Proposal 4. Savings from reduction in housing management unit costs

It is not anticipated that administrative savings and reduction in the management of HRA temporary accommodation properties will affect residents. In July 2012 a restructure of the housing management service took place to improve the way that residents access our service. This included the creation of a new customer service team with a single phone number for housing enquiries. New specialist teams were created and we increased the support for the most vulnerable residents. This new structure provides a platform for improving customer service to all residents.

Budget Proposal 5: Re-investment of savings in tackling inequality, improving homes, and estate regeneration

Re-investment of savings in services which promote financial inclusion will help target advice to those households experiencing financial difficulties. Re-investment of savings in the capital investment programme will improve homes and assist in improving the sustainability of our homes. The programme seeks to reduce health inequalities, reduce overcrowding, tackle fuel poverty and ensure all of our homes are decent by the end of 2013.

Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.		
Co-ordinating repairs as part of a strategic planned programme, rather than reacting to each repair in a responsive way could cause delay for some tenants and impact on vulnerable groups. Vulnerability would be identified through existing information held, at surveys or through conversations with tenants and/or their advocates and carers. Impacts identified on the following 'protected characteristics': age, disability, ethnicity, gender, gender				
 Impacts? Budget Proposa Investment services provided will help to 'protected domestic/stenancy.) Communical Assembly, Financial Interpretation of the contration of the contrations of the contration of the contrations of the contratio	I 1. Rent Increase In providing specialist support services for vulnt comoting financial inclusion, pilot the Community sustain income collection to the HRA. (NB: 'vulntharacteristics' under the Equality Act 2010, or exual violence, literacy or finance, for example. I ation with residents about the forthcoming chan Homing in, Tenant Associations, Tenant Disability and Co-ordinators in post to provide targeteing financial difficulties. I ary Housing Payments fund and other discretion ctor is working with the council to develop proact their needs are appropriately met. I 2. Service Charges The community of the Community of the Council to develop proact their needs are appropriately met.	nerable residents including the development of y Banking Partnership Model. This investment nerability' in this context may be as a result of a may relate to substance misuse, It may also change over the period of the needs to housing benefit through our website, City ility Network and mail shots to affected tenants. The case by case support to those households hary support options through the Local Authority ctive methods to identify vulnerable residents to		
 inflationary increases. Financial Inclusion Co-ordinators in post to provide targeted case by case support to those households experiencing financial difficulties. 				
	positive or negative impact on group/s? YES/NO Co-ordinating represponsive way ordinatified through advocates and call impacts identified reassignment, relied what actions are impacts? Budget Proposa Investment services provided domestic/stenancy.) Communical Assembly, Financial Intexperiencial Discretional Intexperiencial Proposa Four services inflationary Financial Interpretationary	positive or negative impact on group/s? YES/NO Co-ordinating repairs as part of a strategic planned programme, responsive way could cause delay for some tenants and impact identified through existing information held, at surveys or through advocates and carers. Impacts identified on the following 'protected characteristics reassignment, religion/belief What actions are proposed to remove/reduce/avoid potential impacts? Budget Proposal 1. Rent Increase Investment in providing specialist support services for vuln services promoting financial inclusion, pilot the Community will help to sustain income collection to the HRA. (NB: 'vul 'protected characteristics' under the Equality Act 2010, or domestic/sexual violence, literacy or finance, for example. tenancy.) Communication with residents about the forthcoming char Assembly, Homing in, Tenant Associations, Tenant Disab Financial Inclusion Co-ordinators in post to provide targete experiencing financial difficulties. Discretionary Housing Payments fund and other discretion The contractor is working with the council to develop proa ensure that their needs are appropriately met. Budget Proposal 2. Service Charges Four service charges will remain at 2011/12 levels. Six seinflationary increases. Financial Inclusion Co-ordinators in post to provide targete		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.	
	 Financial Inclusion service being piloted using the Community Banking Partnership model, providing specialist independent money and debt advice, financial literacy training and access to affordable banking products Budget Proposal 3. Savings from reduction in housing repairs and maintenance costs It is not anticipated that the efficiency savings identified will affect our residents. 			
	 Budget Proposal 4. Savings from reduction in housing management unit cost Initial review on outcomes from the restructure of housing management services to be completed January 2013 Full EIA on proposed move of Victoria Road Housing Office to Portslade Town Hall to be completed in early 2013 Consultation with residents on proposed move to Portslade Town Hall to take place in 2013 			
	Budget proposal 5. Re-investment of savings in tackling inequality, improving homes, and estate regeneration • Consultation with tenants and leaseholders before work is undertaken. Full time site based presence from			

- Consultation with tenants and leaseholders before work is undertaken. Full time site based presence from Mears and in house project manager to work closely with residents.
- To mitigate against delays to repairs through programmed works if a vulnerability is highlighted we would be flexible in carrying out required works. For example a kitchen is due to replaced on a programme but the tenant due to a disability is struggling to use the existing taps in the sink. The solution may be to replace the taps pending the kitchen renewal or depending on any other needs the tenant has to look at the timetable for the works to be completed.
- Increased investment in adaptations to enable people to live independently in their homes, reducing pressures upon social care budgets.

To use Hyperlinks press the 'Ctrl' key and right-click on the underlined link – each guidance section has a link back to the question.

Complete all three columns for each group

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	Yes	• Reduction in housing benefit (HB) through the Government's welfare reform could potentially affect 1,017 working age households (7% of all properties). This alongside rent increases could cause financial difficulty. 72% of our tenants are aged between 16 - 64.	 Access to Discretionary housing payments for the most vulnerable tenants/those facing exceptional hardship £0.070m will be included in the budget to increase the contribution to the bad debt provision £0.150m will be maintained into the budget for measures to promote financial inclusion. Targeted casework for those households affected by the HB changes including promoting the Tenant Incentive Scheme to downsize. Financial Inclusion Co-ordinators in post to provide targeted case by case support to those households experiencing financial difficulties. Full EIA on rents and service charges increases due to be completed 78% of tenants are on housing benefit
		An increase in service charges could impact upon older residents in sheltered housing (853 tenants). The sheltered housing launderette charge is estimated to increase by £0.07 per week; sheltered common ways charge will increase by 2.5%; Water charges	Budget Proposal 2: Service Charges No change in four service charges (supporting people for sheltered housing, digital aerials, cleaning and car parks & garages charges) Full EIA on rents and service charge increases to be completed

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		are administered to 3 sheltered housing blocks and charges will be adjusted to ensure full recovery of costs including an estimated 7% inflationary increase by Southern Water. Some sheltered housing tenants also pay a grounds maintenance service charge which will increase by 2%. The combined effect of these increases results in an increase of between £0.07 - £0.75 per week. • 2 sheltered housing schemes have electrical heating systems and have benefited from a fixed contract price for the last 3 years. A new contract will commence from 1 April 2013 and it is currently estimated that the price may increase by up to 27%, an increase of between £1.63 - £1.95 per week to charges of between £7.68 and £9.17 per week. • Corporate gas contract prices were revised in October 2012 and unit prices for housing sites will decrease by an average of 4% as a result of slightly lower prices and a fall in consumption levels. Heating charges affect 23 sites of which 16 are sheltered housing.	 Financial Inclusion Co-ordinators in post to provide targeted case by case support to those households experiencing financial difficulties. Housing Benefit payable on all service charges apart from heating and water charges. 91% of tenants in sheltered accommodation are in receipt of full or partial housing benefit Despite the predicted increase in electrical heating costs this still makes this a comparable and in some circumstances a cheaper heating option. Communal gas heating charges apply to some sheltered housing schemes with charges currently between £5.61 - £12.70 per week.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		Budget proposal 4:Savings from reduction in housing management unit costs • Access arrangements to Portslade Town Hall with reduced parking may affect older residents Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration • Leaseholders will be charged for any programmed works to their buildings e.g. lift replacement, over cladding These charges will affect those households on a fixed or low income and high charges can potentially make their housing situation unaffordable	Budget proposal 4:Savings from reduction in housing management unit costs • Full EIA on proposed move to be carried out in early 2013 Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration • Consultation with leaseholders on proposed programmes • Extended range of payment options agreed in 2011 • Support offered at an early stage
Disability	Yes	Rent increases will affect those on a fixed or low income who are not in receipt of full HB. Tenants may also be affected by changes in the Government's welfare reform and changes to DLA and ESA which may cause financial difficulty	 Access to Discretionary Housing Payments for the most vulnerable tenants/those facing exceptional hardship £0.070m will be included in the budget to increase the contribution to the bad debt provision £0.150m will be maintained into the budget for measures to promote financial inclusion Targeted casework for those households affected by the HB

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
			 changes including promoting the Tenant Incentive Scheme to downsize. Financial Inclusion Co-ordinators in post to provide targeted case by case support to those households experiencing financial difficulties. Full EIA on rents and service charges increases due to be completed 78% of tenants are on housing benefit
		 Budget proposal 4:Savings from reduction in housing management unit costs Access arrangements to Portslade Town Hall with reduced parking may affect disabled residents Change in access arrangements may prove difficult for residents with learning disabilities or mental health issues 	Budget proposal 4: Savings from reduction in housing management unit costs • Need to ensure that adequate disabled parking is included in any proposals and the building is DDA compliant • Complete consultation with residents • Full EIA on proposed move to be completed in early 2013 • Targeted awareness campaign if move goes ahead
		Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration	Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration
		 Increased investment in adaptations to enable people to live independently in their homes, reducing pressures within 	 To mitigate against delays to repairs through programmed works if a vulnerability is highlighted we would be

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		 social care budgets Disabled tenants now have the option to have both a kitchen and bathroom adapted to their needs rather than one choice only. Delays in minor repairs which are considered within programmed works could impact on disabled tenants 	flexible in carrying out required works.
Ethnicity/Race	Yes	 Budget Proposals 1 & 2. Rent Increase and Service Charges Potential for those for who English is not their first language not understanding information on increases in rent/service charges Members of some ethnic groups may be less well networked and therefore less easily able to learn about changes and may find it more difficult to access support For some tenants where English is not their first language completing forms/applications can be a barrier 	Budget Proposals 1 & 2. Rent Increase and Service Charges • Ensure information is available in a range of formats. Translation and interpreting services available via Sussex Interpreting Service • Communicating these changes as early as possible will allow households time to prepare.
		Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration • Arranging access to complete improvement works can be difficult if there are language barriers	Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration • Ensure contact is made in a variety of ways. Translation and interpreting services available via Sussex Interpreting Service

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Gender	Yes	Budget Proposal 1. Rent Increase Increased rents and/or reduction in housing benefit through the Government's welfare reform changes can affect those on fixed/low incomes. 1017 households have been identified as potentially affected by the under occupancy rules. Of these a higher number (58%) of female sole tenants are affected compared to 25% male and 17% joint tenants.	Complete further analysis of the households potentially affected by new under occupancy rules by gender to determine if there is a disproportionate impact on any group
Gender reassignment	Yes	Budget Proposals 1 & 2. Rent Increase and Service Charges • Trans people may experience poverty due to discrimination in employment or lack of economic support from family and friends and therefore may face financial difficulties through increased rents and service charges • Our data indicates that we have 21 transgender tenants of which 90% of them are in receipt of housing benefit	 Budget Proposals 1 & 2. Rent Increase and Service Charges Access to Discretionary housing payments for the most vulnerable tenants/those facing exceptional hardship £0.070m will be included in the budget to increase the contribution to the bad debt provision £0.150m will be maintained into the budget for measures to tackle financial exclusion and inequality Targeted casework for those households affected by the HB changes under the Government's welfare reform including promoting the Tenant Incentive Scheme to downsize. Financial Inclusion Co-ordinators in post to provide targeted case by case support to those households

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
			 experiencing financial difficulties. Full EIA on rents and service charges increases due to be completed Trans Equality Scrutiny Panel may make specific suggestions for how to improve housing services to trans residents
Religion or Belief	Yes	Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration • Arranging access to complete improvement works could be difficult if there are religious reasons for not allowing male contractors into the property	Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration • Sensitivity to be shown when making access arrangements and reasonable adjustments to be made • Communicating these changes as early and as clearly as possible will allow people of all faiths and none time to prepare.
Sexual Orientation	No		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Child Poverty	Yes	 Budget Proposals 1 & 2. Rent Increase and Service Charges Those households on fixed/low incomes may be affected by rent/service charge increases. Two thirds of households in social housing experience multiple disadvantage In Brighton & Hove 10,555 children are living in poverty or 22% of all children (2009 figures). Ranging from 46.9% of all children in East Brighton and 44.5% in Moulsecoomb - two areas with large concentrations of council owned housing. Within these areas 8.25% of households are potentially affected by the changes to Housing Benefit in April 2013 through the Government's welfare reform. 77.5 of children live in out of work families 72.8% of children in poverty live in lone parent families The Brighton and Hove Child Poverty Commissioning Strategy identifies welfare reform as a key imminent pressure on family income and family health. 	Budget Proposals 1 & 2. Rent Increase and Service Charges • Analyse the households potentially affected by new under occupancy rules by household composition i.e. lone parents and families to determine if there is a disproportionate impact on any group or geographical area and target support accordingly • Consider cumulative impacts of changes and medium/long term impact of deep and persistent poverty.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		Budget proposal 5. Re-investment of savings in tackling inequality and estate regeneration Investment will be provided in: • taking action to tackle overcrowding through continuation of the loft conversion/extensions programme • tackling health inequalities through a strategic programme to tackle damp and condensation • tackling fuel poverty through continued investment in providing modern, energy efficient heating • improving the sustainability and energy efficiency of the housing stock through insulation improvements, overcladding projects, solar PV and improvements to communal lighting • changing to energy efficient taps which reduces water poverty • investing in estate regeneration and building new council homes to high sustainability standards	
Other groups relevant to this proposal	Yes	Budget Proposals 1 & 2. Rent Increase and Service Charges • Families experiencing domestic/financial abuse from partners may be more negatively impacted by increases in rents/service charges and reduction in income due to the	 Budget Proposals 1 & 2. Rent Increase and Service Charges Domestic Violence EIA to be reviewed December 2012 Raise awareness of domestic abuse and support services. Financial Inclusion Co-ordinators in

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		 pressure this places on the household Children living in these households may experience higher levels of poverty and deprivation. Issues such as caring responsibilities, families experiencing divorce/separation, substance misuse, being ex armed forces or an ex offender can also have a significant impact on income and other aspects of financial exclusion 	post to provide targeted support to those households experiencing financial difficulties.
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be The proposals to increase rents and service charges as per last year negatively impact on those households on fixed/low incomes and those not in receipt of full housing benefit. This is compounded by changes to Housing Benefit and wider changes under the Government's welfare reform which negatively impacts on 1,017 households (7% of our properties).		

Service Area	Regulatory Services – Environmental Health and Licensing Budget Ref. EIA 19				
Head of Service	Tim Nichols				
Budget Proposal	Briefly and simpl	y explain what budget changes are propos	ed.		
Budget i Toposai		dget in Health & Safety team by £25k, loss of o		st. Reduction of	
	Highlight the mai avoided	lighlight the main / most significant potential impacts which will need to be removed, mitigated or woided			
Summary of impacts	Changes following LAC 67-2 rev. 3 review. DWP Good Health & Safety, Good for Everyone. Health & Safety regulations overhauled. Businesses to be exempted. Shops, pubs and clubs no longer routinely inspected. From April 2013, Government: new directions for HSE and LAs as measure to boost economy.				
	What actions are impacts?	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive			
Key actions to reduce negative impacts	No discretion – DBIS and DWP policy direction. HSE provide workplace safety and health advice.				
Age	Yes	Reduced occupational health & safety protection.		nent policy vice on website	
Disability	Yes	Reduced occupational health & safety protection.		nent policy vice on website	
Ethnicity/Race	Yes	Reduced occupational health & safety protection.		nent policy vice on website	

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.	
Gender	Yes	Reduced occupational health & safety protection.	Government policy HSE advice on website	
Gender reassignment	Yes	Reduced occupational health & safety protection.	 Government policy HSE advice on website 	
Religion or Belief	Yes	Reduced occupational health & safety protection.	 Government policy HSE advice on website 	
Sexual Orientation	Yes	Reduced occupational health & safety protection.	 Government policy HSE advice on website 	
Child Poverty	Yes	Reduced occupational health & safety protection.	 Government policy HSE advice on website 	
Other groups relevant to this proposal	Yes	Reduced occupational health & safety protection.	 Government policy HSE advice on website 	
	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be			
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)		ver time should be monitored for impact in changeriteria are changing.	ge in economic and social policy. However,	

Service Area	Trading Standards - Reduction of succession planning budget Proposal deleted	Budget Ref. EIA 20
Head of Service	Jo Player	

Proposal deleted

Service Area	Communities and	d Equality		Budget Ref. EIA 21
Head of Service	Emma McDermo	Emma McDermott		
Budget Proposal		Briefly and simply explain what budget changes are proposed.		
		Reduce the City Communities Fund budget by £20k. Highlight the main / most significant potential impacts which will need to be removed, mitigated or avoided		
Summary of impacts	Over 60% of this budget is spent on activities and events for communities of people with protected characteristics e.g. Black History month, Gypsy, Roma, Traveller History Month, Refugee Week and Japan Festival. Key events will be protected but there is a potential that new events may no longer be able to run although it is expected that overall Communities & Equalities budgets will contain sufficient flexibility if absolutely necessary. Impacts identified on the following 'protected characteristics': all.			
Key actions to reduce	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?			
negative impacts	The annual grants programme can support some of the activities run by Community/Voluntary sector groups instead. Additional support during the application process could be provided.			
Age	YES	Over the last two years the CCF has contributed to: St Richards Community Centre – support for over 50s groups Youth Offending Service allotment support	Potential suppo	ort from annual grants
Disability	YES	Last year the CCF supported the Fed of Disabled People's Jubilee tea party.	Potential suppo	ort from annual grants

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Ethnicity/	YES	Over the last two years the CCF has contributed to: Black History month Gypsy, Roma, Traveller History month Brighton Japan festival Refugee week	Continued support from this fund. Japan festival is a partnership of private sector groups and so would not be supported.
Gender	YES	No gender specific events were supported by the budget in the last two years but there is the potential for them to apply.	Potential support from annual grants
Gender reassignment	YES	No trans events were supported by the budget in the last two years but there is the potential for them to apply.	Potential support from annual grants
Religion or Belief	YES	The CCF funds the civic commemoration of Holocaust Memorial Day - exhibition and publicity	This will need to be funded from the Equalities team running costs.
Sexual Orientation	YES	Over the last two years the CCF has contributed to: Brighton Bothways Bi-visibility event Pink Fringe GEMs Aids Memorial Concert	Some continued support and potential support from annual grants
Child Poverty	NO		
Other groups relevant to this proposal	YES	A specific DV culture project was funded by CCF last year	Potential support from annual grants
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	_	ive impacts identified across your service are ce areas? Please explain what these might be	• •

Service Area	Discretionary Grants (Annual and Three-Year) Budget Ref. EIA 22			
Head of Service	Emma McDermott			
Budget Proposal	Briefly and simply explain what budget changes are proposed.			
	To freeze the Discretionary Grants budget at current funding level.			
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
	Over 70% of the organisations proposed for Three-Year Grants are aimed at increasing involvement, support and opportunities for people protected by the Equality Act 2010. 35% of the organisations provide services related to substance misuse, homelessness, community safety (hate crime), training and learning (unemployment and low educational qualifications) that are more likely to be of benefit to people made vulnerable and/or disadvantaged by their protected characteristic.			
Summary of impacts	Annual Grants tend to be particularly effective at supporting small groups, working with marginalised and often vulnerable people. Of the 38 smaller organisations funded last year 71% are aimed at increasing involvement, support and opportunities for people protected by the Equality Act 2010. It is expected that similar proportions will apply in the coming year.			
	All the equalities impacts for the current budget are assessed and addressed within the current grants programme. Therefore although there is a potential impact on all groups due to predicted increased demand on their services, there is no disproportionate impact on any specific group which is not already being mitigated within the grants programme.			
	Impacts identified on the following 'protected characteristics': none.			
Key actions to reduce negative impacts	What actions are proposed to remove/reduce/avoid potential negative impacts?	ts and increase positive		
	No action is required beyond that already being completed within the Discretionary	Grants programme.		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	No		
Disability	No		
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	No		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be A funding freeze potentially means: No increase in financial support for CVS organisations in the city at a time when demand for their services is increasing because of reductions in statutory services, No increased capacity for CVS groups to encourage and support community resilience and enable people to live healthy, independent lives with less reliance on statutory services, No opportunity for increasing match funding within a context of a reducing local and national funding portfolio.		

Service Area	Culture			Budget Ref. EIA 23
Head of Service	Paula Murray			
Budget Proposal		Briefly and simply explain what budget changes are proposed. Delete the budget of £25k to support the Pride event directly with financial support.		
		Highlight the main / most significant potential impacts which will need to be removed, mitigated or		
Summary of impacts	If the event has to cover all costs directly, it may prove less viable. However, one-off funding is proposed for 2013/14 to allow Pride the necessary lead-in time to develop a sustainable business model. Impacts identified on the following 'protected characteristics': gender reassignment and sexual orientation			ss model.
Key actions to reduce	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?			
negative impacts	Officers will work closely with the event organisers to try and ensure the sustainability and viability of the event without direct financial support.			
Different Groups to be included in assessment	Possible positive or negative impact on group/s? YES/NO	Describe potential impact (positive effects and negative impacts or potential barriers)	completed if red	ding details of a full EIA to be quired/relevant) hould be directly related to the ts identified.
Age	no			
Disability	no			
Ethnicity/Race	no			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Gender	no		
Gender reassignment	Yes	It is unlikely that not having this funding directly would prevent the event from going ahead. If the event has to cover all the infrastructure costs, there could be an increase in ticket prices to accommodate this which may prevent some people from attending the ticketed event, although the Parade element would remain free.	
Religion or Belief	no		
Sexual Orientation	yes	It is unlikely that not having this funding directly would prevent the event from going ahead. If the event has to cover all the infrastructure costs, there could be an increase in ticket prices to accommodate this which may prevent some people from attending the ticketed event, although the Parade element would remain free.	
Child Poverty	no		
Other groups relevant to this proposal	no		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)		ive impacts identified across your service are ce areas? Please explain what these might be	• •

Service Area	Sports Facilities	Budget Ref. EIA 24	
Head of Service	lan Shurrock		
Budget Proposal	Briefly and simply explain what budget changes are proposed.		
	Efficiency reduction of expenditure of £30k on maintenance of King Alfred Leisure	Centre.	
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or	
	A reduction in funding the maintenance of the council's sports facilities has the polyupon the quality of the service provided for all user groups – but no specific impact groups are identified.		
Summary of impacts	As the reduction relates primarily to building infrastructure rather than the program impact should be minimal. However, there is always the risk of major unforeseen order to keep the facility fully operational. This is particularly true of the King Alfred date back to the 1930s.	expenditure being required in	
	Increasing participation in sport and physical activity is key to improving the health residents and reducing the cost of obesity-related health care. Any reduction in the could lead to a decline in the number of people participating in sport and physical impact negatively upon the health and wellbeing of local residents and could lead social behaviour.	e quality of service provided activity. This would, in turn,	
	Impacts identified on the following 'protected characteristics': none.		
	What actions are proposed to remove/reduce/avoid potential negative impacts?	ets and increase positive	
Key actions to reduce negative impacts	- Required works are carefully prioritised to minimise the potential negative impact - Work closely with Freedom Leisure in prioritising, planning and undertaking requupon users.		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	No specific impact		
Disability	No specific impact		
Ethnicity/Race	No specific impact		
Gender	No specific impact		
Gender reassignment	No specific impact		
Religion or Belief	No specific impact		
Sexual Orientation	No specific impact		
Child Poverty	No specific impact		
Other groups relevant to this proposal	No specific impact		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Are any cumulat	ive impacts identified across your service ar ce areas? Please explain what these might b	rea from proposals in other departments OR e

Service Area	Libraries, City Services Budget Ref. EIA 25			
Head of Service	Sally McMahon			
	Briefly and simply explain what budget changes are proposed.			
	Aim of Policy/Scope of Service/Background Information			
	Following the amendment passed at the Economic and Development Culture Committee on 20 September 2012 the Mobile Library will run on its current schedule until the end of March 2013.			
Budget Proposal	 A report will be going to the Economic and Development Culture Comm presenting a range of options for the future of the Mobile Library service examines with impact of the following options: 			
	This EIA looks at the implications of the following options:			
	1. End the Mobile Library Service and replace with Housebound Home Delivery Service.			
	2. Reduction of the mobile library service to 4 or 3 days per week maintaining the most used stops			
	3. Reduction of the mobile library service to 3 days a week and develop Home Delivery Service			
	 A Housebound Home Delivery Service is in the early stages of develo volunteers. Achieving some council funding for this service, as in option more effectively and quickly develop and deliver. 			
	Highlight the main / most significant potential impacts which will need to avoided	b be removed, mitigated or		
Summary of impacts	Ending or reducing the Mobile library service could impact on: 1. older people with mobility issues 2. some schools and children with special needs 3. people who are housebound or have difficulty getting to or using a libra 4. some people in residential accommodation 5. excluded or isolated people	ry		
	Impacts identified on the following 'protected characteristics': age, disab	ility.		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?		
Key actions to reduce negative impacts	 A Housebound Library service will be developed across the city available to eligible people of all ages Range of alternative services in libraries and schools detailed below. Range of alternative services for children with special needs detailed below A Housebound Library service will be developed across the city available to eligible people of all ages Equal Access delivery service plus Housebound service will be offered Reducing isolation and improving inclusion would be a key broad aim of the Housebound Library Service. Priority would be given to the areas around former stops in terms of promoting, developing and delivering as appropriate range of services including Housebound, Equal Access, local libraries, services to children and young peoples and other outreach services. 		
Different Groups to be included in assessment	Possible positive or negative impact on group/s? YES/NO	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	Yes	Ending or reducing the Mobile library service could impact on older people with mobility issues. Of those who only use the Mobile there are 51 people over 65.	A Housebound Library service will be developed across the city to bring access to library services to older people with mobility or other access issues.
Age		Ending or reducing the Mobile could impact on children under five (Numbers included in figures below)	Only one nursery/playgroup uses the Mobile Library. They already receive the Book Ahead pre-school loans service, through which they receive a free collection of books which are exchanged on a termly basis. They are also in receipt of Bookstart packs, which is a book gifting scheme for babies, and
		Ending or reducing the Mobile could impact on school aged children. Of those who only	toddlers

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		use the Mobile there are 60 users under 18, and 77 pupil tickets	The Mobile Library stops near two schools, where there is limited use despite promotion. The schools will be offered: • Library staff visit to the school to promote library services including homework club and class visits to the local library
		Ending or reducing the mobile could impact on children with special needs. There are 65 pupil tickets	 Access to the Get Reading project for schools whereby pupils are signed up to public library membership and get a special edition library card, and the teachers also get a teacher's membership card which enables them to borrow up to 40 books and eight audio-visual items at one time for their class.
			A small number of pupils from a school for pupils with special needs currently use the Mobile Library Service. The range of alternative provision offered would include the same services as offered to other schools plus the option of a delivery of exchange collections of books on an eight weekly basis
			Special needs pupils would receive public library services completely free of any charges, including fines and audio-visual charges, as the Library Service recognises the Compass Card as evidence of being eligible for the fully free service

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
			The Housebound service would be available for eligible people of all ages.
			If the mobile service were to be reduced, the most currently used stops would be maintained.
			Priority would be given to the areas around former stops in terms of promoting, developing and delivering as appropriate range of services including Housebound, Equal Access, local libraries, services to children and young peoples and other outreach services.
	Yes	Ending or reducing the mobile library service could impact on people who are housebound or have difficulty getting to or using a library. There are currently only three registered mobile library users who are housebound.	The alternative Housebound Library service will be developed across the city to bring access to library services to housebound and other disabled people
Disability		Ending or reducing the mobile library service could impact on people in residential	Despite extensive efforts at promotions, the Mobile Library Service is not used very much by elderly or housebound residents with many of them finding it difficult to use the Mobile Library, preferring to use Equal Access service.
		accommodation. Only 17 current users.	The Equal Access Service would continue to be offered to residential accommodation with the Housebound service made available in

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		Ending or reducing the mobile library service could impact on excluded and isolated people	addition/as an alternative as appropriate. All of the residential homes near Mobile Library stops already have regularly exchanged collections of books.
			There is a network of 14 libraries-12 community and two central, with 98% of all residents within one mile of a library
			71% (611) of registered mobile library borrowers already use one of the static libraries with only 253 registered borrowers using the Mobile Library only.
			Reducing isolation and improving inclusion would be a key broad aim of the Housebound Library Service. As well as delivering library materials and information services, digital inclusion would be improved by bringing the Council Connect internet help service through laptops to people in their own homes. Exclusion would be combated in the wider sense by sharing good practice, resources, information and access to library and a wide range of other services via a partnership with the Neighbourhood Care Scheme.
			If the mobile service were to be reduced, the most currently used stops would be maintained.
			Priority would be given to the areas around former stops in terms of promoting,

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
			developing and delivering as appropriate range of services including Housebound, Equal Access, local libraries, services to children and young peoples and other outreach services.
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	No		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		

Service Area	Libraries, City Services Budget Ref. EIA 26			
Head of Service	Sally McMahon			
	Briefly and simply explain what budget changes are proposed.			
	A home delivery library service to individual housebound users is currently in improvement and development	n the early stages of		
Budget Proposal	The current Housebound Service offers a range of benefits to registered Housebound users including longer loans and no overdue charges. Many housebound people get their library items from friends or family, so are hidden in the loans of other borrowers, so are missing out on the benefits of Housebound membership			
	 Strategies toward achieving some funding to in addition employ a Home Delivery Library Officer to work with the volunteers are therefore currently being urgently considered including reducing or ending the mobile library service to fund this 			
	The developing home delivery service would provide a tailored individual service aiming to give access to all library stock and services			
	Highlight the main / most significant potential impacts which will need to be removed, mitigated or avoided			
Summary of impacts	 The development of a tailored individual Housebound Home Delivery Service can extend library related community services to a wide range of people. Managing expectation and demand could be challenging Managing the volunteers and all necessary processes to deliver the service could be challenging demand grows. Reducing or ending the mobile library could have a range of impacts 			
	Impacts identified on the following 'protected characteristics': age, disability.			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?		
Key actions to reduce negative impacts	 Continue to develop service, building on initial successful volunteer recruitment. Be clear, positive and honest about service capabilities as part of the development programme Employing a dedicated Home Delivery Officer will enable housebound services to be more effectively developed and co-ordinated. Work with a range of partners including such as Neighbourhood Care Scheme and Adult Social Care to share resources and help deliver services most cost effectively in some areas. Monitor effectiveness of services and partnerships to maximise potential for further funding bids and potential up-scaling of service in response to demand See separate Mobile Library Future EIA. 		
Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	Yes	Opportunity to improve, extend and develop library services to older people who are more likely to be unable to get to a static library due to mobility issues Opportunity to deliver services and bridge the gap for children in care who may sometimes	Service will be developed and promoted with range of key partners and stakeholders to effectively target and deliver services to eligible people across all age ranges
	Yes	be unable to access full range of library services. Opportunity to improve, extend and develop	Service will be developed and promoted with
Disability		the service to disabled people who may be unable to get to or utilise a static library.	a range of key partners and stakeholders across the to bring access to library services to housebound and other disabled people

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		Opportunity to combat social exclusion and bring library, information and associated key services and skills to excluded and isolated people may not able to easily access a full range of library services	The Equal Access Service which delivers preselected collections to residential accommodation will continue with the individual Housebound service made available in addition/as an alternative as appropriate. Reducing isolation and improving inclusion will be a key broad aim of the Housebound Library Service. As well as delivering library materials and information services, digital inclusion would be improved by bringing the Council Connect internet help service through laptops to people in their own homes. The ability to deliver digital inclusion services would be particularly dependant on achieving some statutory funding Exclusion would be combated in the wider sense by sharing good practice, resources, information and access to library and a wide range of other services via a partnership with the Neighbourhood Care Scheme.
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	People with caring responsibilities	Opportunity to develop and extend library services to people with caring responsibilities and/or the people they care for may not able to easily access a full range of library services	Carers and the people they care for will be one the key groups targeted for a developing Housebound Home Delivery Service.
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		

Service Area	Tourism & Leisure	Budget Ref. EIA 27		
Head of Service	Adam Bates			
	Briefly and simply explain what budget changes are proposed.			
Budget Proposal	Closure of the staffed Visitor Information Centre (VIC) and replacement with other	Visitor Information Points.		
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
Summary of impacts	Loss of face-to-face service may impact on people in certain groups, particularly those who are unable, or do not wish to use new technology to source information, and those with access needs.			
	Impacts identified on the following 'protected characteristics': age, disability, ethnicity, gender reassignment, religion/belief, sexual orientation.			
	What actions are proposed to remove/reduce/avoid potential negative impacts?	cts and increase positive		
Key actions to reduce negative impacts				
To use Hyperlinks press				

To use Hyperlinks press the 'Ctrl' key and right-click on the underlined link – each guidance section has a link back to the question.

Complete all three columns for each group

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	Yes	Loss of highly trained face-to-face service may impact on older people, who may not have access to, or be familiar with, the use of online or smart technology.	Train new VIP staff and new volunteers as highly as possible in local product knowledge.
Disability	Yes	The current VIC is fully accessible with trained staff. The VIPs may not have full access for disabled people, who would therefore not be able to access the service easily.	Ensure access information for each VIP is included on the destination website so that visitors can make an informed choice before arriving in the city. Ensure on-street volunteers have access information for each of the VIPs in order to inform and help customers effectively.
Ethnicity/Race	Yes	The current VIC staff are fluent in major European languages. Overseas visitors who do not speak English will experience a poorer service if the VIP staff and the volunteers are unable to communicate effectively with them.	Encourage applications from volunteers who have knowledge of a second European language.
Gender	No		
Gender reassignment	Yes	VIP staff and volunteers may not be as highly trained in Equalities as the current VIC staff; transsexuals may therefore be more prone to discrimination.	Ensure new VIPs and volunteers are aware of the need to treat all customers with respect and dignity.
Religion or Belief	Yes	Visitors of all religions and beliefs could be affected by the closure of the VIC as they may not be able to access information about places of worship in the city in a "non-denominational" environment.	Ensure all VIPs are located in places that may not exclude certain visitors.

Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Yes	The current VIC has the space to rack LGBT literature, so that customers do not have to identify themselves as LGBT when looking for information. It is unlikely that the VIPs will have sufficient racking space to do this.	Ensure VIPs are located in places that LGBT visitors would not feel uncomfortable going to.
No	The same, reduced, service will be as accessible by poorer families as those on higher incomes.	
-		
	positive or negative impact on group/s? YES/NO Yes No Are any cumulative	positive or negative impact on group/s? YES/NO The current VIC has the space to rack LGBT literature, so that customers do not have to identify themselves as LGBT when looking for information. It is unlikely that the VIPs will have sufficient racking space to do this. The same, reduced, service will be as accessible by poorer families as those on

Service Area	Revenues & Benefits	Budget Ref. EIA 28
Head of Service	Graham Bourne	
	Briefly and simply explain what budget changes are proposed.	
Budget Proposal	This impact assessment is in relation to the Revenues & Benefits Service within the This is an assessment of the equality impact of the downsizing of the benefit function continuation of a downsizing programme that began in 2011 when the government reform intentions and the associated plans to incrementally reduce funding to local housing benefit and council tax benefit administration. Subsequently the localisatic legislation to replace council tax benefit with council tax support, again with funding downsizing strategy incorporates a systems thinking approach with a view to improve and cost effectiveness to the service. In respect of the latter point, this is a necess caseloads remain high and funding to the service is being reduced. The government are based on predicted falls in caseload tracking an expected improvement in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures are falling these are yet to translate into a reduction in the contemployment figures. The service already has a comprehensive EIA in place but in addition there are two 2013 that are subject to separate EIAs. The Council Tax Support EIA highlights the proposed replacement for Council Tax Benefit, and the Social Fund EIA (currently authority's new duty to take on a discretionary fund previously administe	ion within the service. This is a triest revealed its welfare I authorities in respect of on agenda has resulted in grimplications. The overall oving service to the customer sary improvement because ent grant funding projections economy. While the national overall caseload, partly ming benefits. To specific changes from 1 April he issues related to the y in draft form) relates to the Department of Work and
Summary of impacts	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
	It is difficult to predict the level of increase in demand, and the cumulative financial impact, due to the welfare reform and localisation changes, because the scale of change is unprecedented. The major risk is a drop in the quality of overall service. Primarily, this could mean more difficulty for customers in accessing the service, resulting in longer waiting times both on the telephone and in the Customer Service Centre, as well as delays in paying claims. The pressure of being behind with work tends to lead to more staff errors and this can add to delay and frustration. If the work pressures build then decisions will have to be made around prioritising resources on the core functions of the service, and the more pro-active elements that we are planning to increase next year, such as those engaged in debt—prevention work, may have to be scaled back. A significant work backlog can rapidly escalate with significant customer and financial impact. Any reduction in service could potentially impact on customers in terms of access, advice and financial support. As indicated in the specific EIAs, some groups are more affected by certain welfare changes than others and may be disproportionately affected by a drop in service levels. It is difficult to be certain how this would manifest as the interaction of changes is difficult to predict. However those who have difficulty accessing the service could be marginalised and those who might have benefited from pro-active work may lose out. Impacts identified on the following 'protected characteristics': all (and child poverty).		
	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?		
Key actions to reduce negative impacts	2013 and in maint demands of the lo	complex but considerable planning is going into paining systems thinking principles in the service calisation agenda and social fund administrationing organised to deal with the extra burden.	to minimise failure and waste. The additional

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	YES	The budget saving proposal doesn't have any direct impact to this group, but there may be a cumulative affect due to a reduction in the overall quality of service to all customers (as described below) which may have an age related impact when other factors are taken into account. The major welfare reform changes are subject to separate EIAs, one for Council Tax Support and one for the transfer of the Social Fund responsibility to the Council. These two EIAs detail how this specific group is impacted by the particular reform. Indirectly those who are elderly have a higher dependency on services that we occasionally provide, such as home visits, and may be disadvantaged if it is necessary to limit this service as a result of budget savings. There could also be changes to our plans for more pro-active work, designed to engage constructively with individuals who need our help. Additionally, the capacity to work with representative groups such as YAC and Age Concern may be restricted.	Full EIA for specific welfare reforms (done) Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden. Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of automated communication with other benefit agencies and online claiming.
Disability	YES	The budget saving proposal doesn't introduce any direct impact to this group but there may be a cumulative affect due to a reduction in the overall quality of service to all customers which may have a disability related impact when other factors are taken into account. The major welfare reform changes are	Full EIA for specific welfare reforms (done) Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		subject to separate EIAs, one for Council Tax Support and one for the transfer of the Social Fund responsibility to the Council. These two EIAs detail how this specific group is impacted by the particular reform. Indirectly those with disabilities have a higher dependency on the outreach services we provide, such as home visits, and may be disadvantaged if it is necessary to reduce our service as a result of budget savings. There could also be changes to our plans for more pro-active work, designed to engage constructively with individuals who need our help. Additionally, the capacity to work with representative groups such as Grace Eyre Foundation and in support of the Council's Adult Social Care service may be restricted.	Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of automated communication with other benefit agencies and online claiming.
Ethnicity/Race	YES	The budget saving proposal doesn't introduce any specific impact to this group but there may be a cumulative affect due to a reduction in the overall quality of service to all customers which may have an ethnicity / race related impact when other factors are taken into account. The major welfare reform changes are subject to separate EIAs, one for Council Tax Support and one for the transfer of the Social Fund responsibility to the Council. These two EIAs detail how this specific group is impacted by the particular reform.	Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden. Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of automated communication with other benefit

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		Those with English as an additional language have a preference for face to face contact as a communication channel, and the capacity to provide the same level and accessibility of face to face service may be affected as a result of budget savings and/or government policy towards 'Digital by Default'.	agencies and online claiming.
Gender	YES	The budget saving proposal doesn't introduce any specific impact to this group but there may be a cumulative affect due to a reduction in the overall in quality of service to all customers, which may have a gender related impact when other factors are taken into account. The major welfare reform changes are subject to separate EIAs, one for Council Tax Support and one for the transfer of the Social Fund responsibility to the Council. These two EIAs detail how this specific group is impacted by the particular reform. Plans within universal credit to pay only one adult family member on behalf of the family may add complexity to dealing with debt situations. The budget saving will give no capacity to deal with any extra demand. In certain circumstances single parents may perceive that they are particularly disadvantaged by elements of the welfare reforms, and the majority of single parents are women.	Full EIA for specific welfare reforms (done) Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden. Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of automated communication with other benefit agencies and online claiming.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Gender reassignment	YES	The budget saving proposal doesn't introduce any specific impact to this group but there may be a cumulative affect due to a reduction in the overall quality of service to all customers which may have a gender reassignment related impact when other factors are taken into account. The major welfare reform changes are subject to separate EIAs, one for Council Tax Support and one for the transfer of the Social Fund responsibility to the Council. These two EIAs detail how this specific group is impacted by the particular reform.	Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden. Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of automated communication with other benefit agencies and online claiming.
Religion or Belief	YES	The budget saving proposal doesn't introduce any specific impact to this group but there may be a cumulative affect due to a reduction in the overall quality of service to all customers which may have a religion / belief related impact when other factors are taken into account. The major welfare reform changes are subject to separate EIAs, one for Council Tax Support and one for the transfer of the Social Fund responsibility to the Council. These two EIAs detail how this specific group is impacted by the particular reform. It should be noted that larger families may be significantly affected by benefit changes in	Full EIA for specific welfare reforms (done) Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden. Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of automated communication with other benefit agencies and online claiming.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		2013. There is a correlation between family size and some religions. The capacity to deal with the large family issues may be impacted by the budget proposals.	
Sexual Orientation	YES	The budget saving proposal doesn't introduce any specific impact to this group but there may be a cumulative affect due to a reduction in the overall quality of service to all customers which may have a sexual orientation related impact when other factors are taken into account. The major welfare reform changes are subject to separate EIAs, one for Council Tax Support and one for the transfer of the Social Fund responsibility to the Council. These two EIAs detail how this specific group is impacted by the particular reform.	Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden. Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of automated communication with other benefit agencies and online claiming.
Child Poverty	YES	The budget saving proposal doesn't introduce any specific impact to this group but there may be a cumulative affect due to an overall reduction in quality of service to all customers which may have a child poverty related impact when other factors are taken into account. The major welfare reform changes are subject to separate EIAs, one for Council Tax Support and one for the transfer of the Social Fund responsibility to the Council. These two EIAs detail how this specific group is impacted by the particular reform.	Full EIA for specific welfare reforms (done) Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden. Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		The largest financial impacts of welfare reform will be felt by families and the capacity to provide support and advice for these families may be impacted by the budget proposals	automated communication with other benefit agencies and online claiming.
Other groups relevant to this proposal	YES	 The Revenues & Benefits service EIA identifies, in addition to those mentioned above, the following groups for specific consideration; Those with difficulty accessing services Those who struggle with understanding complex information Those with exceptional vulnerability or exceptional financial hardship. Homeless people People employed on a part-time, temporary or casual basis Self employed benefit customers Unemployed people Lone Parents People with caring responsibilities People with substance misuse issues People with HIV Refugees & Asylum Seekers Ex-offenders and people with unrelated convictions People experiencing domestic violence All of these groups could be potentially	Full EIA for specific welfare reforms (done) Use of additional government grant and specific internal funding for resourcing to deal with pre-emptive work and extra administrative burden. Rationalisation of existing resources to maximise the value of first contact with the customer and minimise double handling, error and cost. Intelligent use of technology in terms of automated communication with other benefit agencies and online claiming.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		impacted as stated in the section below. However those in the first three categories would be likely to be more severely effected if there was a drop in service.	
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be The budget proposals coincide with the introduction of major welfare reforms. There will be changes in terms of council tax support, where the national Council Tax Benefit is being replaced by a local scheme. The Council wil also become responsible for administration of a proposed local discretionary social fund, and further changes to Housing Benefit will be introduced in advance of the transfer to Universal Credit. All these changes will have an impact on existing customers and will initially increase demand for the service and put pressure on associated services such as housing options, homeless and adult social care. Specific funding has been allocated to provide extra resources to handle the localisation issues and the social fund administration comes with support funding. It is against this backdrop that the service will have to make the budget savings. Current performance would indicate that existing service levels could be maintained with the current proposals. However, any reduction in service quality could potentially impact on customers in terms of access, advice and financial support. As indicated in the specific EIAs, some groups are more affected by certain welfare changes than others and may be disproportionately affected by a drop in service levels. It is difficult to be certain how this would manifest as the interaction of changes is difficult to predict. However those who have difficulty accessing		

Service Area	Revenues & Benefits – increase NNDR (National Non Domestic Rates) collection by £200k Proposal deleted	Budget Ref. EIA 29
Head of Service	Graham Bourne	

Proposal deleted

Service Area	Bereavement Services – Woodland Burial development	Budget Ref. EIA 30			
Head of Service	Paul Holloway / Steven Hird	Paul Holloway / Steven Hird			
	Briefly and simply explain what budget changes are proposed.				
Budget Proposal	Bereavement Services will provide woodland burial facilities at a new woodland burial facilities at a	,			
	Highlight the main / most significant potential impacts which will need to be avoided	e removed, mitigated or			
Summary of impacts	The new development is on a prime piece of land and offers additional choice across all areas of the community, for this type of burial. It adds to the current capacity for burials within the city. Fees will be at a higher rate, but cheaper alternative burial options are available in the city.				
	Impacts identified on the following 'protected characteristics': none.				
	What actions are proposed to remove/reduce/avoid potential negative impaimpacts?	cts and increase positive			
Key actions to reduce negative impacts	Woodland burials are already proven to be a popular option for the bereaved, as has been established by existing sites in both Brighton at Bear Road City Cemetery and at Hove Cemetery North. The service is open to all cultures and beliefs.				
To use Hyperlinks press	the 'Ctrl' key and right-click on the underlined link – each guidance section has a l	ink back to the question			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	No	The new woodland burial site offers additional burial space in the city, at a prime site, affording more choice to all citizens and all communities. It has positive impacts. Burial fees and charges will be at a higher rate, due to the prime location, allowing the service to be competitive with neighbouring service providers offering a similar burial service.	The additional burial space offering more choice will be marketed appropriately to ensure all areas of the community are aware of the new development. There is no increase to the minimum charges for cremations and burials. Welfare funerals remain available whereby the council will make arrangement for the burial or cremation of a person who has no family or other person who can undertake such arrangements (we will seek to recover these costs from the deceased's estate).
Disability	No	Accessibility to the new development will be a prime consideration in the design, allowing as full access as is possible to the disabled. Access will be greatly improved, in comparison to some of our older, more established cemetery areas.	See above
Ethnicity/Race	No	See above	The additional burial space offering more choice will be marketed appropriately to all areas of the community. Ethnic groups and community representatives have been made aware of the new development and will be updated on progress through the multi-faith group. See above regarding fees and charges.
Gender	No	See above	No specific actions; see above regarding fees and charges.
Gender reassignment	No	See above	No specific actions; see above regarding fees and charges.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Religion or Belief	No	See above	The additional burial space offering more choice will be marketed appropriately to all areas of the community. Groups and community representatives have been made aware of the new development and will be updated on progress through the multi-faith group. See above regarding fees and charges.
Sexual Orientation	No	See above	No specific actions; see above regarding fees and charges.
Child Poverty	No	See above – the site will however have higher fees and charges, due to the prime location offering the Council opportunities to be competitive with neighbouring service providers offering a similar burial service. It's worth noting that there are cheaper alternative woodland and traditional burial options available within the city.	No specific actions; see above regarding fees and charges.
Other groups relevant to this proposal	No	See above	No specific actions; see above regarding fees and charges.
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be Bereavement Services fees and charges are being reviewed and where possible increased to maximise income generation potential for the service. It needs to be appreciated that this woodland burial development is on a prime site and we will therefore reflect this by fees and charges being set at the higher end of our pricing structures. There will be no increase to the minimum charges for cremations and burials. The cheapest cremation remains £198 and the cheapest interment £500. Welfare funerals remain available whereby the council will make arrangement for the burial or cremation of a person who has no family or other person who can undertake such arrangements (we will seek to recover these costs from the deceased's estate).		

Service Area	Electoral Services & Local Land Charges	Budget Ref. EIA 31			
Head of Service	Paul Holloway / Steven Hird				
Briefly and simply explain what budget changes are proposed.					
Budget Proposal	The team restructure has merged Electoral Services & Local Land Charge Service under one manager, provided a redefined Electoral Service Manager post and created Team Support & Development Officer roles. The restructure has been designed to ensure the combined service is robust and fit for purpose for changes in future demand. The restructure responds to legislative changes, provides the opportunity for greater income generation and increased flexibility. Although largely cost-neutral, it was a necessary change in 2012/13 as part of the Council's requirement to make budget savings following the Government's Comprehensive Spending review. The greater flexibility and income generation supported by the change should allow the service to deliver more efficient services and increase income opportunities. This EIA is intended to cover staff working in the service; customers using the service; and citizens of Brighton &				
	Hove.				
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or			
Summary of impacts	The budget proposals will not have a significant impact on staff working in the service or the citizens of Brighton & Hove.	ant impact on staff working in the service, customers using the			
	Impacts identified on the following 'protected characteristics': none				
	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts?				
Key actions to reduce negative impacts	An EIA undertaken alongside the restructure paper identified that both Electoral Second Charges need to review the customer surveys the teams undertake, taking particulate and collected and what is missing. As such and identified in the EIA action plan, the survey will be reviewed to include relevant equalities questions and both services recommend appropriate changes to eliminate discrimination.	lar regard for the equalities ne Local Land Charges annual			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Age	No		See above
Disability	No	No direct impact on this group but provision of information in larger print, via email or telephone has previously been identified. Wheelchair access for face-to-face meetings was not previously possible. A new lift (firesafe) in Brighton Town Hall now allows for this option.	See above
Ethnicity/Race	No		See above
Gender	No		See above
Gender reassignment	No		See above
Religion or Belief	No		See above
Sexual Orientation	No		
Child Poverty	No		See above
Other groups relevant to this proposal	No		See above
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)		ve impacts identified across your service are ce areas? Please explain what these might be	

Service Area	Registration Ser	vices		Budget Ref. EIA 32
Head of Service	Paul Holloway / Steven Hird			
	Briefly and simp	oly explain what budget changes are proposed	d.	
Budget Proposal	The Registration Service will be reorganised to optimise income generation. This includes limiting the time in which customers can access the certificate search and extending the hours for which ceremonies can take place (subject to approval). There will also be an increase in fees and charges.			
	Highlight the ma	ain / most significant potential impacts which	will need to be	removed, mitigated or
Summary of impacts	The increase in fees and charges will have a financial impact on all service users but no disproportionate impact on any equalities groups. There is no increase to the minimum statutory charge of £49.00 for a basic Register Office marriage The reductions in opening hours for the search room will have the same impact on all equalities groups, which, in the main, will be a delay in the time it takes to receive a certificate. The service remains open albeit on a limited basis. Customers can still contact the General Registration Office for the same service during normal office hours. The changes to ceremony times provide customers with more choice for marriages and civil partnerships, resulting in an improved service for customers. Impacts identified on the following 'protected characteristics': none,			
Key actions to reduce negative impacts	What actions are proposed to remove/reduce/avoid potential negative impacts and increase positive impacts? We will advertise the hours in which the search room is open so as not to inconvenience customers, as well as changes to fees and charges and the new ceremony times.			
Age	No	The budget savings do not introduce a specific impact to this group but there will be a financial impact across all groups as a result of the increase in fees and charges. Similarly, there may be an impact as a result		services provided by the will be widely advertised.

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
		of the reduction in access to the search room. Extending the hours in which ceremonies can take place offers customers across all equalities groups more choice.	
Disability	No		
Ethnicity/Race	No		
Gender	No		See above
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	No		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)		ive impacts identified across your service are ce areas? Please explain what these might be	

Service Area	Bereavement Sei	rvices		Budget Ref. EIA 33	
Head of Service	Paul Holloway / Steven Hird				
Budget Proposal	Briefly and simpl	y explain what budget changes are proposed	l.		
	The Bereavement	Services will increase its fees and charges, ben	chmarked with o	ther providers	
	Highlight the main / most significant potential impacts which will need to be removed, mitigated or avoided			removed, mitigated or	
Summary of impacts	The increase in fees and charges will have a financial impact on all service users but not on any specific equalities groups. There is no increase to the minimum charges for cremations and burials. The cheapest cremation remains £198 and the cheapest interment £500. Welfare funerals remain available whereby the council will make arrangement for the burial or cremation of a person who has no family or other person who can undertake such arrangements (we will seek to recover these costs from the deceased's estate). Impacts identified on the following 'protected characteristics': none				
	What actions are impacts?	proposed to remove/reduce/avoid potential	negative impact	s and increase positive	
Key actions to reduce negative impacts	There is no increase to the minimum charges for cremations and burials. The cheapest cremation remains £198 and the cheapest interment £500. Welfare funerals remain available whereby the council will make arrangement for the burial or cremation of a person who has no family or other person who can undertake such arrangements (we will seek to recover these costs from the deceased's estate).			council will make arrangement	
Age	No The budget saving does not introduce a specific impact to this group but there will be a financial impact across all groups as a result of the increase in fees and charges. Changes to the Bereavement Services for an and charges will be widely advertised.				

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
Disability	No		
Ethnicity/Race	No		
Gender	No		
Gender reassignment	No		
Religion or Belief	No		
Sexual Orientation	No		
Child Poverty	No		
Other groups relevant to this proposal	No		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)		ive impacts identified across your service are ce areas? Please explain what these might be	

Service Area	Property & Design	Budget Ref. EIA 34		
Head of Service	Angela Dymott			
	Briefly and simply explain what budget changes are proposed.			
Budget Proposal	VFM efficiencies from the implementation of Workstyles transformation project Phase 2 and creation of a new Customer service centre at Hove Town Hall, re-location of Children's services to Moulsecoomb hub and completion of modernising the office floor at Bartholomew House. The Corporate Landlord approach will bring together all property services centrally producing economies of scale and smarter procurement of reactive, term and planned maintenance. Additional fee income through increased capacity of the in-house professional consultancy team and council commissions. Service led and driven closure of buildings due to service delivery changes and efficiencies.			
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
Summary of impacts	Service improvements through the Workstyles project, changing the way the council works and modernising of environments will impact positively on the way customers interact with the council, improve access arrangeme and create flexible working choices for staff.			
	Property to support service driven and led closure of buildings where services will need to be provided in difference ways. – i.e. sports pavilions will be led by service changes to fees and charges for pavilions.			
	Impacts identified on the following 'protected characteristics': disability and re	eligion/belief – both positive.		
Key actions to reduce negative impacts	What actions are proposed to remove/reduce/avoid potential negative impacts?	ts and increase positive		

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.	
	Property Service to locations and acc	ormation project will improve customer and services access through all channels of access and support service delivery changes. To support service driven and led closures of buildings and service EIA and help find alternative commodation as required. Access (for disabled and other people) will be considered as part of deciding on appropriate alternative locations aiming to improve customer access.		
Age	No			
Disability	Yes- positive	Positive effect of increased and improved access for all customers and staff	Overarching Workstyles EIA for phase two is currently complete and out for consultation. All relevant service EIAs have been completed by service teams in scope of the project	
Ethnicity/Race	No			
Gender	No			
Gender reassignment	No			
Religion or Belief	Yes - positive	Multi – faith space provision in modernised administration buildings	EIA for Workstyles phase 2 is currently complete and out for consultation.	
Sexual Orientation	No			
Child Poverty	No			
Other groups relevant	No			

Different Groups to be included in assessment	Possible positive or negative impact on group/s?	Describe potential impact (positive effects and negative impacts or potential barriers)	Action/s (including details of a full EIA to be completed if required/relevant) Note: Actions should be directly related to the potential impacts identified.
to this proposal			
	Are any cumulative impacts identified across your service area from proposals in other departments OR from other service areas? Please explain what these might be		
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	council works and working choices f Efficiencies to pro	ve impacts will occur through Workstyles transform minimise negative impacts such as improved cor staff and an improved working environment. Securing corporate facility contracts for security are cleaner and healthier environments	ustomer access, and service delivery, flexible

Service Area	Communications Proposal deleted	Budget Ref. EIA 35
Head of Service	John Shewell	

Proposal deleted

Complete all three columns for each group

Service Area	Policy Performance and Analysis Budget Ref. EIA 36			
Head of Service	Richard Butcher Tuset			
D. days C. Days and	Briefly and simply explain what budget changes are proposed.			
Budget Proposal	The savings proposed would be taken from core budgets that support performance and risk management, business planning and shared information management within the council.			
	Highlight the main / most significant potential impacts which will need to be avoided	removed, mitigated or		
Summary of impacts	 The saving will reduce the ability of the authority to understand, plan for and mitigate the impacts of service changes on the most vulnerable and 'protected characteristics' (under the Equality Act 2010). Specifically; Our ability to understand organisational and city wide equalities issues that relate to statutory legal duties and public service delivery Our ability to drive improvement work aimed at reducing inequality in the city through the authority's Performance and Risk Management Framework, including equalities monitoring. Impacts identified on the following 'protected characteristics': all (and child poverty) 			
	What actions are proposed to remove/reduce/avoid potential negative impaimpacts?	cts and increase positive		
Key actions to reduce negative impacts	Actions are limited. Work will need to undertaken with council services and public sector partners to identify ways to manage this reduction. A corporate approach enables information to be used for both service-specific actions and an understanding of cumulative impact.			
To use Hyperlinks press	the 'Ctrl' key and right-click on the underlined link – each guidance section has a li	nk back to the question.		

Age	Yes		
Disability	Yes		
Ethnicity/Race	Yes –as above	Savings risk impacting on the authority's ability to identify, monitor and understand the needs of the city's diverse	
Gender	Yes – as above	residents, specifically those potentially experiencing inequality or disadvantage as a result of their 'protected	
Gender reassignment	Yes – as above	characteristic' (under the Equality Act 2010). Support for service planning and delivery, strategic planning and performance improvement will be reduced. Reductions	A full EIA will be produced.
Religion or Belief	Yes – as above	therefore reduce the ability of the authority to understand, manage and mitigate the impacts of service changes on the most vulnerable required by law.	
Sexual Orientation	Yes – as above		
Child Poverty	Yes – as above		
Other groups relevant to this proposal	Yes – as above		
		ve impacts identified across your service area from propose areas? Please explain what these might be	als in other departments OR
Cumulative impacts (proposed changes elsewhere which might worsen impacts identified above)	Reductions will impede and reduce the authority's ability to identify, understand and respond to cumulative impacts of service savings on Equality Act 2010 protected groups and individuals.		•